



# **Instructional Objectives**

- Identify fundamental principles in asset management
- $_{\it e}$  Understand philosophy of asset management
- $_{\mbox{\scriptsize c}}$  Describe issues affecting success for today and the future
- Understand applicability of concepts to other highway issues



### Management Systems in Private Industry

- Managers of corporate assets (buildings, grounds, and equipment) face similar issues
- € Focus is to increase corporate profits



# **Asset Management**

- ... is a systematic process of maintaining, upgrading, and operating physical assets costeffectively
- ... Combines the use of sound engineering principles, accepted business practices, and economic theory to improve the decision-making process



### Components of an AMS

- \* A centralized database
- \* Performance prediction models
- × Analysis tools
- \* Reporting tools



# **Quantifiable Objectives**

- \* Enhance knowledge of inventory and asset
- Develop links that tie resource allocations to savings from replacement
- Establish standardized processes and protocols
- Consider life-cycle costing



### **Objectives That Are Difficult To Quantify**

- \* Recognize data as a corporate asset
- Create sense of ownership in assets by corporate managers and operators
- x Improve credibility in decision-making
- $_{\scriptscriptstyle \times}$  Encourage processes where managers think globally, but act locally
- Improve teamwork, communication, and training



#### Benefits of AMS

- \* Improve program quality
- x Improve information and access to information
- Facilitate economic assessment of various tradeoffs
- x Improve documentation of decisions
- Improve information on return on investment and value of investments
- \* Reduce short-and long-term costs



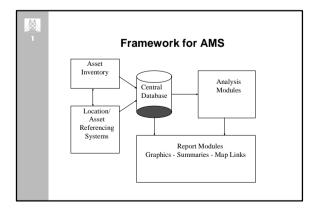
### **Attributes Required to Realize Benefits**

- \* Common performance measures and criteria
- « User-friendly environment
- « Customer focus
- Accessibility within agency
- × Flexibility
- Link to technical, management, and budgetary processes
- Exchange of information



### **Consequences of Poor Management**

- « Silver River Bridge
  - National Bridge Inventory
- Miami-Dade Water Sewer Department
- « Chicago Tunnel System





# **Asset Inventory System**

- \* Identification of assets included
- \* Inventory of basic characteristics
- \* Assessment of asset conditions
- \* Estimate of asset age



# **Location/Asset Referencing System**

- « Geographic location
- × Reference system
- \* Identifiers for equipment



### **Central Database**

- x Contains inventory information
- \* Facilitates exchange of information



# **Analysis Modules**

- \* Forecast of Future Conditions
- \* Impact Analysis of Various Scenarios



# **Reporting Modules**

- × Presentation of Inventory Information
- Presentation of Analysis Results
- \* Formats:
  - Graphics
  - Tables
  - Maps



#### **Concepts of AMS for Transportation Systems**

- Develop inventories
- **.** Use condition measures
- . Use performance measures
- Need for an integrated database
- Analyze techniques
- $_{\scriptscriptstyle \times}$  Format for user-friendly outputs



### **Three-Dimensional Matrix Structure**

System



Improvement



### **Issues In Asset Management**

- \* Adherence to worst-first policy
- « Outside influences
- Large backlog of needs
- Lack of cooperation and coordination between users



### **Hurdles to Asset Management**

- \* Technical
- x Institutional
- x Implementation



### **Systems Approach to Pavements**

- Identify key links between one or more strategies, where investment in one affects another
- Define various strategies for improving the effectiveness of these interactions
- Evaluate and implement the strategies to enhance the overall performance of the transportation system



# Systems Approach (cont'd)

- x Define system elements and boundaries
- $_{\scriptscriptstyle \times}$  Define agency goals and objectives
- Develop system models
- × Outline analysis procedures
- Develop output formats



### Benefits

- $_{\star}$  Improve decision-making process
- × Improve productivity
- \* Improve client responsiveness



#### Agency Factors Contributing to Realization of Benefits

- × Understand philosophy
- System recommendations must reflect benefits to agency
- \* Strategy to match agency goal
- Systems as a tool to complement agency experience and expertise



#### **Future Issues**

- \* Strategic investment analysis tools
- x Training
- \* Shift in management approaches
- Knowledge in multiple disciplines (engineering, business, economics)
- « Changes in technology



# What is PMS?

- \* A decision support tool
- x Identifies sections needing treatment
- Finds cost-effective treatments to apply at any given time to meet desired level of service
- × Within imposed constraints



#### What is PMS?

- \* Planning and programming
- x Analysis
- . Design
- × Construction
- × Maintenance
- Research



#### **Need for PMS**

- Agencies traditionally focused on new construction
- $_{\star}$  Maintenance & rehabilitation managed with less formal methods
- « Crisis management
- × Plan maintenance & rehabilitation
- Structured and documented procedures for spending money



### **Need for PMS**

- \* Transportation and world changes
- × Need to continually update information
- $_{\scriptscriptstyle \times}$  Necessary to make informed decisions



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