

CHAP 10 Inventory Model

10.1 Introduction

A. Inventory: any idle goods that are maintaining to be used

- cycle stock: inventory in curved by ordering process
- safety stock: inventory used to protected stockout

B. Inventory carrying cost

- cost associated with maintaining a given level of inventories:

(1) cost of finance

- interest - if it is borrowed
- opportunity cost -if it is owned

(2) other cost

- insurance
- taxes
- breakage

C. Reasons

- periodic order

(1) cycle stock inventory

(2) advantage

- time utility
- economic of scale
- quantity discount

- fluctuation in demand and delivery

(1) protect stockout

(2) maintain a level of customer service

D. Objective

- minimum total inventory cost to maintain sufficient inventories.

E. Cost components

- inventory carrying cost (holding cost)

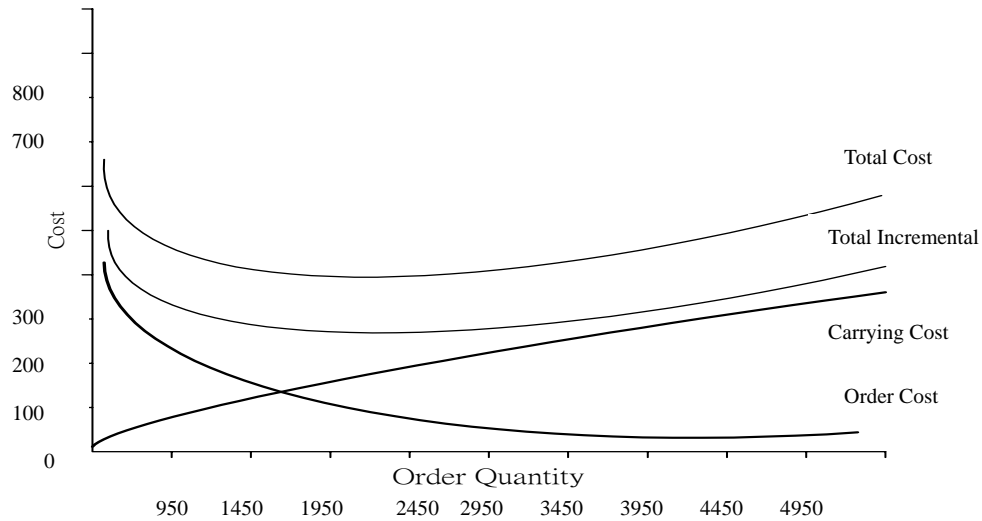
- order cost

(1) order -to other

(2) setup own

- stockout cost

- (1) loss of scale
- (2) loss of goodwill
- (3) backorder
- purchase cost



F. Inventory model

- deterministic
 - (1) static
 - (2) dynamic
- probabilistic
 - (1) stationary
 - (2) unstationary

10.2 Economic Order Quantity (EOQ) Model

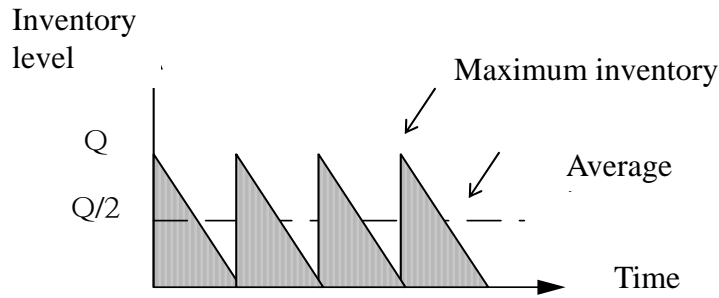
A. Basic assumptions

- constant demand rate
- uniform purchase cost
- no stockout

B. Basic question

- how much to order
- when to order - reorder point

C. Inventory pattern



D. Total cost method

T.C. = purchase cost + inventory carrying cost + order cost

$$= C \cdot D + C_h \cdot \frac{Q}{2} + C_0 \cdot \frac{D}{Q}$$

$$\frac{dTC(Q)}{d(Q)} = \frac{C_h}{2} - \frac{C_0 D}{Q^2} = 0$$

$$\frac{d^2T(Q)}{dQ} = \frac{2C_0 D}{Q^3} > 0$$

$$Q^* = \sqrt{\frac{2C_0 D}{C_h}}$$

E. Reorder point

$$r = d \cdot m$$

r = reorder time

d = daily demand

m = lead time = the time between place an order and receive the order

F. Cycle time

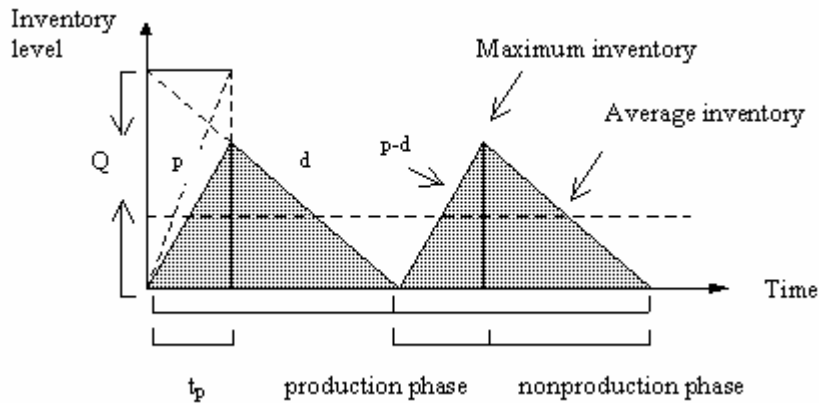
— the time between two replenishments

$$T = \frac{250Q^*}{D}$$

G. Sensitivity of EOQ

— the Q^* is insensitive to small variation or errors in the cost estimated

H. Manager's adjustment



- to adjust to move practical order quantity
- to adjust the reorder point to protect stockout by adding safe stock

Example : 某工廠爲了滿足生產的需要，定期向外單位訂購一種零件。這種零件平均每日需求量爲100個，每個零件一天的儲存費爲0.02元，訂購一次的費用爲100元。假設不允許缺貨，求最佳訂購量 Q^* 、訂購間隔期 t^* 和單位時間總費用 TC^* 。

Sol :

$$Q^* = \sqrt{\frac{2C_0D}{C_h}} = \sqrt{\frac{2 \times 100 \times 100}{0.02}} = 1000 \text{ 個}$$

$$t^* = \frac{Q^*}{D} = \frac{1000}{100} = 10 \text{ 天}$$

$$TIC^* = \sqrt{2DC_0C_h} = \sqrt{2 \times 100 \times 100 \times 0.02} = 20 \text{ 元/天}$$

Example : 某公司有擴充業務的計劃，每年需要招聘和培訓新的工作人員60名，開班培訓一次需費用1000元，每位應聘的員工年薪爲540元，所以公司不願意在不需要時招聘訓練這些人員。另一方面，在需要時卻又不能延誤，所以人員需事先完成訓練。在訓練期間，雖未正式錄用仍需支付全薪。問每次需訓練幾名人員才經濟？隔多久辦一期訓練班？全年的總費用爲多少？

Sol :

$$Q^* = \sqrt{\frac{2C_0D}{C_h}} = \sqrt{\frac{2 \times 60 \times 1000}{540}} = 15 \text{ 人}$$

$$t^* = \frac{Q^*}{D} = \frac{15}{60} = 0.25 \text{ 年} = 3 \text{ 月}$$

$$TC^* = \sqrt{2DC_0C_h} = \sqrt{2 \times 1000 \times 60 \times 540} = 8050 \text{ 元/年}$$

10.3 Economic Production Lot Size Model

A. Basic assumption

- constant supply rate

B. Production lot size

- the optimal production quantity per production

C. Cost components

- C_h =inventory carrying cost
- C_o =production set up cost - labor, material, lost production

D. Maximum inventory

$$\begin{aligned}(p-d) \cdot t &= (p-d) \cdot \frac{Q}{p} \\ &= \left(1 - \frac{d}{p}\right) \cdot Q \\ &= \left(1 - \frac{D}{P}\right) \cdot Q\end{aligned}$$

where p :daily production rate

d :daily demand

P :annual production

D :annual demand

E. Total cost model

$$\begin{aligned}T.C. &= \frac{1}{2} \left(1 - \frac{D}{P}\right) Q \cdot C_h + \frac{D}{Q} \cdot C_o \\ \frac{dT.C.}{dQ} &= \frac{1}{2} \left(1 - \frac{D}{P}\right) C_h - \frac{D}{Q^2} \cdot C_o = 0 \\ \Rightarrow Q^* &= \sqrt{\frac{2DC_o}{\left(1 - \frac{D}{P}\right) C_h}}\end{aligned}$$

Example : 美容相皂一條生產線的年產能為60000箱，年需求估計26000箱，需求率固定、清潔、準備及設立等費用每次135元。製造成本每箱4.5元，年持有成本為24%， $C_h = IC = 0.24 \times 4.5 = 1.08$ 元。建議生產量為何？

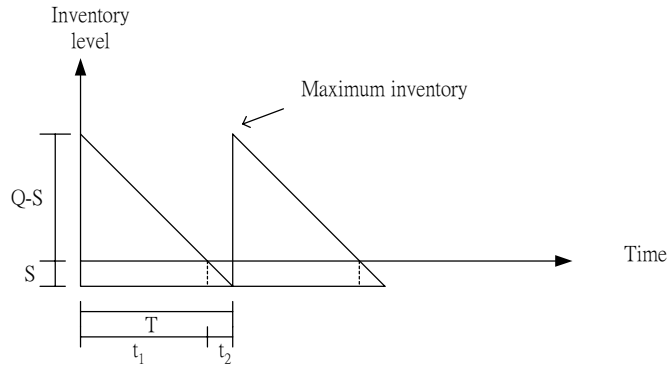
Sol:

$$Q^* = \sqrt{\frac{2DC_o}{\left(1 - \frac{D}{P}\right) C_h}} = \sqrt{\frac{2 \times 26000 \times 135}{\left(1 - \frac{26000}{60000}\right) \times 1.08}} = 3387$$

$$\text{年總成本 } T.C. = \frac{1}{2} \left(1 - \frac{D}{P}\right) Q \cdot C_h + \frac{D}{Q} \cdot C_o = 2073 \text{ 元}$$

生產週期間隔 $T = \frac{250Q^*}{D} = \frac{250 \times 3387}{26000} \cong 33$ 個工作天，這表示每隔33個工作天要規劃生產3387箱。

10.4 Inventory Model with Planned **Stockout**



A. Desirable shortcut

- high inventory carrying cost

B. Backorder

- if out-of-stock, the consumer doesn't withdraw the order
- short backorder period
- immediately delivery

— average inventory =
$$\frac{\frac{1}{2}(Q-S)t_1 + 0t_2}{t_1 + t_2}$$

$$= \frac{\frac{1}{2}(Q-S)t_1}{T}$$

$$= \frac{(Q-S)^2}{2Q}$$

$$t_1 = \frac{Q-S}{d}, t_2 = \frac{S}{d}, T = \frac{Q}{d}$$

— average backorder level =
$$\frac{\left(\frac{s}{2}\right)\left(\frac{s}{d}\right)}{\frac{Q}{d}}$$

$$= \frac{S^2}{2Q}$$

C. Total Cost

—
$$T.I.C. = \frac{(Q-S)^2}{2Q} C_h + \frac{D}{Q} C_0 + \frac{S^2}{2Q} C_b$$

$$= \frac{D}{Q} \left(\frac{C_h}{2} \times \frac{(Q-S)^2}{D} + C_0 + \frac{C_0}{2} \times \frac{S^2}{D} \right)$$

$$= \frac{Q^2 - 2QS + S^2}{2Q} \times C_h + \frac{D}{Q} C_0 + \frac{S^2}{2Q} C_b$$

$$= \frac{C_h + C_b}{2Q} \times S^2 - S \times C_h + \frac{QC_h}{2} + \frac{DC_0}{Q}$$

$$\frac{\partial TC(Q,S)}{\partial S} = 0 \Rightarrow \frac{C_h + C_b}{Q} \times S - C_h = 0$$

$$S^* = Q \times \frac{C_h}{C_h + C_b}$$

$$\frac{\partial TC(Q,S)}{\partial Q} = 0 \Rightarrow \frac{-(C_h + C_b)S^2}{2Q^2} + \frac{C_h}{2} - \frac{DC_0}{Q^2} = 0$$

$$\Rightarrow \frac{-(C_h + C_b)Q^2 C_h^2}{2Q^2 (C_h + C_b)^2} - \frac{C_h}{2} - \frac{DC_0}{Q^2} = 0$$

$$\Rightarrow \frac{-C_h^2}{2(C_h + C_b)} + \frac{C_h}{2} - \frac{DC_0}{Q^2} = 0$$

$$\Rightarrow \frac{-C_h^2 + C_h(C_h + C_b)}{2(C_h + C_b)} - \frac{DC_0}{Q^2} = 0$$

$$\Rightarrow \frac{C_h C_b}{2(C_h + C_b)} - \frac{DC_0}{Q^2} = 0$$

$$\Rightarrow Q^2 = \frac{2DC_0(C_h + C_b)}{C_h C_b} = \left(\frac{2DC_0}{C_h}\right) \left(\frac{C_h + C_b}{C_b}\right)$$

$$Q^* = \sqrt{\left(\frac{2DC_0}{C_h}\right) \left(\frac{C_h + C_b}{C_b}\right)}$$

$$T.I.C.(Q, S) = \sqrt{2DC_0 C_h \left(\frac{C_b}{C_b + C_h}\right)}$$

$$T.I.C.(Q) = \sqrt{2DC_0 C_h}$$

D. Observations

— $TC(Q, S) \leq TC(Q)$

— $Q^* \geq Q^*$ for EOQ

— if C_b become larger relative to $C_h \Rightarrow S^* = 0$

if C_h become larger relative to $C_b \Rightarrow S^*$ increase

Example:

$$D = 2000, C_h = 10, C_o = 25, C_b = 30$$

$$Q^* = \sqrt{\frac{2(2000)25}{10} \times \left(\frac{10+30}{30}\right)} = 115$$

$$S^* = 115 \times \frac{10}{10+30} = 29$$

$$T = \frac{115}{2000} (250) = 14.4$$

$$T.I.C = \sqrt{2(2000)(25)(10)\left(\frac{30}{10+30}\right)} = 866$$

Example: 某工廠爲了滿足生產的需要，定期向外單位訂購一種零件。這種零件平均每日需求量爲100個，每個零件一天的儲存費爲0.02元，訂購一次的費用爲100元。假設允許缺貨，每個零件缺貨一天的損失費爲0.08元，求最佳訂購量 Q^* 、求最佳缺貨量 S^* 、訂購間隔期 t^* 和單位時間總費用 TC^* 。

Sol:

$$Q^* = \sqrt{\left(\frac{2DC_0}{C_h}\right)\left(\frac{C_h+C_b}{C_b}\right)} = 1000 \times \sqrt{\frac{0.08+0.02}{0.08}} = 1118 \text{個}$$

$$S^* = \sqrt{\left(\frac{2DC_0}{C_b}\right)\left(\frac{C_h}{C_h+C_b}\right)} = 500 \times \sqrt{0.2} = 224 \text{個}$$

$$T.C.(Q, S) = \sqrt{2DC_0 C_h \left(\frac{C_b}{C_b+C_h}\right)} = 20\sqrt{0.8} \approx 18 \text{元/天}$$

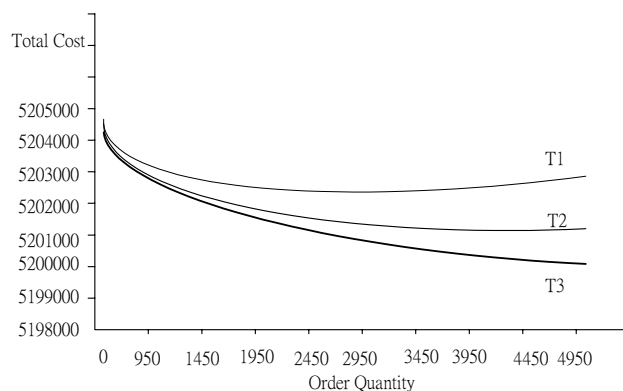
$$t^* = \frac{Q^*}{D} = \frac{1118}{100} = 11.2 \text{天}$$

10.5 Quantity Discounts for EOQ Model

A. Supplier provide incentives for large purchase quantity by offering discount

B. Procedures

- step 1 : Based on discount prices, compute $EOQ(Q^*)$ for each category i
- step 2 : If $Q_i^* \leq \min Q_i \Rightarrow \text{Let } Q_i^* = \min Q_i$
- step 3 : identify Q_i^* with smallest total cost



Example :

$$Q_1^* = \sqrt{\frac{2(5000)(48)}{(0.2)(5.00)}} = 700$$

$$Q_2^* = \sqrt{\frac{2(5000)(48)}{(0.2)(4.85)}} = 711$$

$$Q_3^* = \sqrt{\frac{2(5000)(48)}{(0.2)(4.75)}} = 718$$

$$T.C. = \sqrt{2DC_0 C_h}$$

$$Q_1^* = 700 \Rightarrow TC = 25700$$

$$Q_2^* = 1000 \Rightarrow TC = 24980$$

$$Q_3^* = 2500 \Rightarrow TC = 25036$$

Example: 體育用品店某運動鞋年需求量10000雙，訂購成本每次90元，每雙鞋購進價格200元，存貨成本每年每雙約為購進價格之10%。今有如下所列之數量折扣，求最佳訂購量？

數量	折扣	價格	存貨成本
0~249	0%	200	20
250~999	10%	180	18
1000以上	20%	160	16

Sol:

訂購範圍1000以上：

$$Q_3^* = \sqrt{\frac{2 \times 10000 \times 90}{16}} = 335 < 1000$$

$$TC_3 = 90 \times \frac{10000}{1000} + 16 \times \frac{1000}{2} + 10000 \times 160 = 1608900$$

訂購範圍250~999：

$$Q_2^* = \sqrt{\frac{2 \times 10000 \times 90}{18}} = 316$$

$$250 < Q_2^* < 999$$

$$TC_2 = 90 \times \frac{10000}{316} + 18 \times \frac{316}{2} + 10000 \times 180 = 1805692$$

訂購範圍0~249：

$$Q_1^* = \sqrt{\frac{2 \times 10000 \times 90}{20}} = 300$$

$$250 < Q_1^* < 999$$

$$TC_1 = 90 \times \frac{10000}{249} + 20 \times \frac{249}{2} + 10000 \times 200 = 2006000$$

故選擇一次訂購1000雙。

10.6 EOQ Under Constraint in storage

A. Limited on storage space

— One type of commodity

(1) use EOQ model to find Q^*

(2) if $Q^* \leq K$ (Quantity limit) then use Q^* else let $Q^* = K$

— Multiple commodities

(1) use linear programming to solve the problem

(2) objective function

$$\min TC = \sum \left(C_{oi} \frac{D_i}{Q_i} + C_{hi} \frac{Q_i}{2} + W_i K_i Q_i \right)$$

$$s.t. \sum_i^n K_i Q_i = K$$

where W_i =warehouse rate for commodity i

K_i =size of commodity per unit

K =total space allowable

(3) solution approach

- step 1 : formulating the model
- step 2 : use unconstrained EOQ model to identify each Q^*
- step 3 : if $\sum K_i Q_i^* \leq K$ stop, otherwise go to step 4.
- step 4 : use (Lagrangian function)

$$L(Q, \lambda) = \sum \left(C_{oi} \frac{D_i}{Q_i} + C_{hi} \frac{Q_i}{2} + W_i K_i Q_i \right) + \lambda \left(\sum K_i Q_i - K \right)$$

- step 5 : partial differential of $L(Q, \lambda)$ with respect to Q_i and λ

$$\frac{\partial L(Q_i, \lambda)}{\partial Q_i} = 0 \quad \text{and} \quad \frac{\partial L(Q_i, \lambda)}{\partial \lambda} = 0$$

$$\Rightarrow Q_i = \sqrt{\frac{2D_i C_{oi}}{C_{hi} + 2K_i(\lambda + W_i)}}$$

- step 6 : use trial -and-error identify λ^* such that $\sum K_i \sqrt{\frac{2D_i C_{oi}}{C_{hi} + 2K_i(\lambda^* + W_i)}} - K = 0$
- step 7 : substitute λ^* into Q_i equation in step 5

Example: 某工廠有一面積為 25m^2 的倉庫，它儲存三種物資，每種物資不能缺貨，且能及時得到供貨。假設每種物資每單位佔用的面積均為 1m^2 ，第 i 種物資的訂購量 C_{oi} ，單位時間的需求量 D_i ，單位物資單位時間儲存費 C_{hi} 。求每種物資的最佳批量？

物資 i	C_{oi}	D_i	C_{hi}
1	10	2	0.3
2	5	4	0.1
3	15	4	0.2

Sol:

$$\min C(Q_1, Q_2, Q_3) = \sum_{i=1}^3 \left(C_{oi} \frac{D_i}{Q_i} + C_{hi} \frac{Q_i}{2} \right)$$

$$s.t. \sum_{i=1}^3 1 \times Q_i \leq 25$$

$$Q_1, Q_2, Q_3 \geq 0$$

首先不管倉庫面積的約束條件，用EOQ算出各物資的經濟批量：

$Q_1 = 11.5, Q_2 = 20.0, Q_3 = 24.5$ 佔用面積為 $11.5+20+24.5=56 > 25$ ，因此上述約束條件是起作用的。

$$L(\lambda, Q_1, Q_2, Q_3) = \sum_{i=1}^3 \left(C_{oi} \frac{D_i}{Q_i} + C_{hi} \frac{Q_i}{2} \right) - \lambda \left(\sum_{i=1}^3 Q_i - 25 \right)$$

其中 $\lambda < 0$

令

$$\frac{\partial L}{\partial Q} = -\frac{R_i D_i}{Q_i^2} + \frac{C_{hi}}{2} - \lambda = 0 \quad i=1,2,3$$

$$\frac{\partial L}{\partial \lambda} = -\sum_{i=1}^3 Q_i + 25 = 0$$

$$\Rightarrow Q_i = \sqrt{\frac{2C_{oi}D}{C_{hi}-2\lambda}}$$

經過試算如下表：

λ	Q_1	Q_2	Q_3	$-\sum_{i=1}^3 Q_i + 25$
0	11.5	20.0	24.5	+31.0
-0.25	7.1	8.2	11.3	+1.6
-0.30	6.7	7.6	10.6	-0.1

可見， $\lambda^* \approx -0.30, Q_1^* = 6.7, Q_2^* = 7.6, Q_3^* = 10.6$

10.7 Inventory Model with Probability Demand

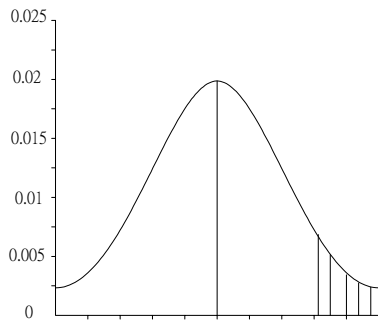
A.Q-system

- fixed order quantity(EOQ)
- continuous review (variable order interval)

B.Lead time

- the time between order is placed and the goods is received

C.To specify the allowable probability - reorder point of stockout



D.Stockout cost

- assume a fixed penalty cost for stockout(ρ)
- the expected number of stockout

$$B(r) = \int_0^r 0f(x)dx + \int_r^\infty (x-r)f(x)dx = \int_r^\infty (x-r)f(x)dx$$

- stockout cost function

$$SC = \rho\left(\frac{D}{Q}\right)B(r)$$

- order cost

$$OC = C_o \frac{D}{Q}$$

- inventory cost

$$IVC = C_h \left(\frac{Q}{2} + r - \bar{x}\right)$$

E.Total cost

$$TC(Q, r) = C_o \frac{D}{Q} + \rho\left(\frac{D}{Q}\right)B(r) + C_h \left(\frac{Q}{2} + r - \bar{x}\right)$$

$$\frac{\partial TC}{\partial Q} = -C_o \frac{D}{Q^2} - \rho\left(\frac{D}{Q^2}\right)B(r) + \frac{C_h}{2}$$

F.Solution approach-Henristic

- step1: let $B(r) = 0 \Rightarrow Q_1^* = \sqrt{\frac{2DC_o}{C_h}} = EOQ$ (for deterministic)
- step2: use $Q_i^* \Rightarrow r_i^*$
- step3: use $r_i^* \Rightarrow B(r_i^*)^*$

– step4: use $B(r_i)^* \Rightarrow Q_{i+1}^*$

– step4: set $i=i+1$ repeat step2, 3, 4 until $Q_{i+1}^* - Q_i^* < \varepsilon$ and $r_{i+1}^* - r_i^* < \varepsilon$, stop

Example:

The lead time is 5.2 weeks(1/10 years) with demand mean(μ) of 1,000 units and

$\sigma = 250, C_0 = 100, C_h = 0.15$ per unit and $\rho = 1.00$ per unit

sol:

$$Q_1 = \sqrt{\frac{2DC_o}{C_h}} = \sqrt{\frac{2(10000)(100)}{0.15}} = 3651.5$$

$$\frac{d(B_1)}{dr} = \int_r^\infty f(x)dx = \frac{Q}{\rho} \frac{C_h}{D} = \frac{3651.5(0.15)}{1(1000)} = 0.05$$

$$\Rightarrow \frac{r_1 - 1000}{250} = 1.60, r_1 = 1400$$

$$\begin{aligned} B(r_1) &= \rho f\left(\frac{r-\mu}{\sigma}\right) + (\mu - r)G\left(\frac{r-\mu}{\sigma}\right) \\ &= 250f(1.60) + (1000 - 1400)G(1.60) \\ &= 250(0.111) - 400(0.055) \\ &= 5.822 \end{aligned}$$

$$\Rightarrow Q_2^* = \sqrt{\frac{2D(C_o + \rho B(r_1))}{C_h}} = \sqrt{\frac{2(10000)(100 + 5.822)}{0.15}} = 3756.27$$

$$\int_{r_2}^\infty f(x)dx = \frac{Q_2 C_h}{\rho D} = 0.0563$$

$$\frac{r_2 - 1000}{250} = 1.586, r_2 = 1396.5$$

$$\begin{aligned} B(r_2) &= 250f(1.586) - 396.5G(1.586) \\ &= 5.99 \end{aligned}$$

$$\Rightarrow Q_3^* = 3759.86$$

Example: 某商品年需求量为1000个，定购成本每次100元，存货成本2元/个/年，其需求於前置時間內為0~100個之連續均等分配，缺貨的懲罰成本每單位10元，求最佳訂購量及訂購點？

Sol: $D = 1000, C_o = 100, C_h = 2, \rho = 10, f(x) = \frac{1}{100}$

$$Q_1 = \sqrt{\frac{2DC_o}{C_h}} = \sqrt{\frac{2 \times 1000 \times 100}{2}} = 316.227$$

$$\int_{r_1}^{100} f(x)dx = \frac{C_h Q_1}{\rho D} = \int_{r_1}^{100} \frac{1}{100} = \frac{2 \times 316}{10 \times 1000}$$

$$\left. \frac{x}{100} \right|_{r_1}^{100} = 0.0632 \Rightarrow r_1 = 93.68$$

$$B(r_1) = \int_{r_1}^{100} (x - r)f(x)dx = \int_{94}^{100} (x - 94) \times \frac{1}{100} dx = 0.18$$

$$Q_2 = \sqrt{\frac{2D(C_o + \rho B(r))}{C_h}} = \sqrt{\frac{2 \times 1000 \times (100 + 10 \times 0.18)}{2}} = 319.06$$

$$\int_{r_2}^{100} f(x) dx = \frac{C_h Q_2}{\rho D} = \int_{r_2}^{100} \frac{1}{100} = \frac{2 \times 319}{10 \times 1000}$$

$$\left. \frac{x}{100} \right|_{r_2}^{100} = 0.0638 \quad \Rightarrow r_2 = 93.62$$

$$B(r_2) = \int_{r_2}^{100} (x - r) f(x) dx = \int_{93.6}^{100} (x - 93.6) \times \frac{1}{100} dx = 0.204$$

$$Q_3 = \sqrt{\frac{2D(C_o + \rho B(r))}{C_h}} = \sqrt{\frac{2 \times 1000 \times (100 + 10 \times 0.204)}{2}} = 319.437$$

$$\int_{r_3}^{100} f(x) dx = \frac{C_h Q_3}{\rho D} = \int_{r_3}^{100} \frac{1}{100} = \frac{2 \times 319.437}{10 \times 1000}$$

$$\left. \frac{x}{100} \right|_{r_3}^{100} = 0.0639 \quad \Rightarrow r_3 = 93.61$$

$$Q_3 - Q_2 = 0.163$$

$$r_3 - r_2 = 0.010 \quad \Rightarrow r_3 \approx r_2 \Rightarrow stop$$

當商品庫存量達到約94個時需發出訂購320個的訂單。

10.8 The Newsboy Problem

A. A single period model

B. One order for entire process

C. No items are transfer to next period

D. Unknown demand

E. Trade-off between under too much and too little

F. Incremental approach

— cost comparison between order one additional unit and not ordering one additional unit

— the optimal Q^* is reached

when $EL(Q^* + 1) = C_{ov} \times p(x \leq Q^*) = C_u \times p(x \geq Q^*) = EL(Q^*)$ since

$$p(x \leq Q^*) + p(x \geq Q^*) = 1$$

$$\Rightarrow C_{ov} \times p(x \leq Q^*) = C_u \times p(x \geq Q^*) = C_u (1 - p(x \leq Q^*))$$

$$\Rightarrow p(x \leq Q^*) = \frac{C_u}{C_u + C_{ov}}$$

G. Key element

— probability distribution of demand

— over estimation cost C_{ov}

— under estimation cost C_u

Example:

$$\mu = 1000, \sigma = 100, C_{ov} = 10, C_u = 4$$

sol:

$$P(z \leq Q^*) = \frac{4}{4+10} = 0.29 \Rightarrow Z = 0.55$$

$$Q^* = \mu - z \times \sigma = 1000 - 0.55(100) = 945$$

Example:報童根據經驗，每天報紙的銷售量是服從 $N(150,625)$ 的分配，假設報紙進價每份3元，售價5元，如果賣剩了每份可以1元處理掉；如果缺貨則不會有直接損失。問報童每天應進貨多少份才能獲得的利潤期望值最大？

Sol:

$$P(x \leq Q) = \frac{C_u}{C_u + C_{ov}} = \frac{2}{2+2} = 0.5$$

$$P\left(Z \leq \frac{Q-150}{25}\right) = 0.5$$

$$\Rightarrow Q = 150$$

Example:某商品銷售根據經驗，季節銷售量是服從指數分配 $P(x) = \begin{cases} \frac{1}{10000} e^{-x/10000} & x \geq 0 \\ 0 & o.w. \end{cases}$ ，假設批

發站商品進價每件10元，零售價35元，賣剩商品儲存費每件1元；如果缺貨則只有從市場上以零售價進貨。求批發站最佳進貨量？

Sol:

設 c進貨價， p 單位缺貨損失費， h 單位儲存費。根據單時期無訂貨費的儲存模型，最佳訂貨量 Q^* 滿足方程式

$$\int_0^Q p(x)dx = \frac{p-c}{p+h} \quad (p \geq c)$$

$$q_{\text{臨界值}} = \frac{p-c}{p+h} = \frac{35-10}{35+1} = 0.6944$$

$$\Rightarrow \int_0^Q \frac{1}{10000} e^{-x/10000} dx = 1 - e^{-Q/10000} = 0.6944$$

$$\Rightarrow Q^* = 11856$$

即進貨11856件，比期望需求量 $\lambda = 10000$ 稍大些。

10.9 Variable Lead Time

A. To allow variability of both demand and delivery process

B. The lead-time demand density function (p.d.f)

$$f(x) = \int_0^{\infty} y(x:t)g(t)dt$$

$y(x:t)$ = conditional p.d.f. for lead time given lead time

$g(t)$ = p.d.f. for lead time t

C. Based on central limitation theorem, we assume $f(x)$ is normal distribution

$$\mu = E(x)E(L)$$

$$\sigma^2 = E(L)\sigma^2(x) + E(x)^2\sigma^2(L)$$

Example:

$$E(x) = 50, \sigma(x) = 5, E(L) = 16, \sigma(L) = 2$$

$$\sigma^2(x, L) = (16)(5)^2 + (50)^2(2)^2 = 10,400$$

$$\sigma^2(x) = 16(5)^2 = 400 \quad (\text{lead time is not variable} \Rightarrow \sigma^2(L) = 0)$$

練習題：

1. 某產品平均每日需求量約為 100 件，每個零件一天的儲存費 $h=0.02$ 元，訂購一次的費用 $k=100$ 元。如前置時間為 12 天，求最佳訂購量 Q^* 、訂購週期 t^* 、補貨點 r 。

Sol:

$$Q^* = \sqrt{\frac{2kd}{h}} = \sqrt{\frac{2 \times 100 \times 100}{0.02}} = 1000(\text{件})$$

$$t^* = \frac{Q^*}{d} = \frac{1000}{100} = 10(\text{天})$$

因為前置時間為 12 天，而訂購週期為 10 天，因此當存貨尚數 2 天 ($=12-10$) 時，即應訂貨。即當存貨水準為 200 件 (100×2) 時應訂貨 1000 件。

$$r = d \times m = 100 \times 2 = 200(\text{件})$$

2. 承上題，當前置時間為 15 天，求補貨點。 (Ans: 500 件)

當前置時間為 23 天，求補貨點。 (Ans: 300 件)

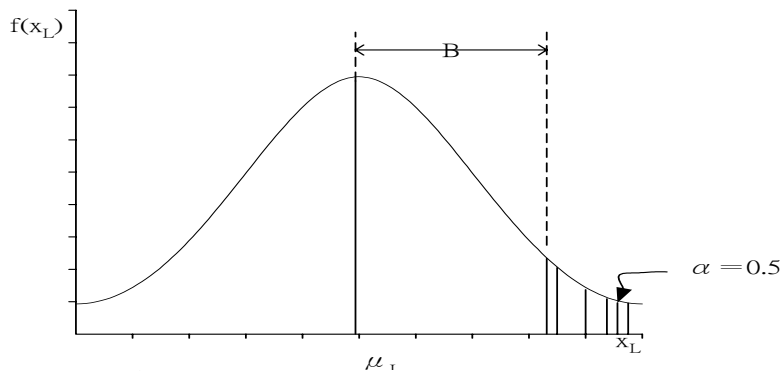
當前置時間為 80 天，求補貨點。 (Ans: 800 件)

當前置時間為 10 天，求補貨點。 (Ans: 0 件)

3. 假定在第 1 題中每天需求量近似於常態分配，其平均數 $\mu = 100$ ，標準差 $\sigma = 10$ 。如果希望在前置時間發生缺貨的機率最大為 0.05，求預期缺貨量 B 。

Sol:

前置時間 = 2 天，平均數 $\mu_L = 2 \times 100 = 200$ 件，標準差 $\sigma_L = \sqrt{2 \times 10^2} = 14.14$



$$P\{x_L \geq \mu_L + B\} \leq \alpha$$

或

$$P\left\{\frac{x_L - \mu_L}{\sigma_L} \geq \frac{B}{\sigma_L}\right\} \leq \alpha$$

由標準常態查表得 $B/14.14 \geq 1.64$ 或 $B \geq 23.2$

或

$$P\left\{\frac{x_L - \mu_L}{\sigma_L} \geq \frac{B}{14.14}\right\} \leq 0.05$$

4. 例題 2 中，如每天需求量為常態分配，平均數 100 件，變異數 30。求解下列情況之缺貨量 B 。

當前置時間為 15 天。 (Ans: $\mu_L = 500, \sigma_L = 12.25, B \geq 20.1$)

當前置時間為 23 天。 (Ans: $\mu_L = 300, \sigma_L = 9.49, B \geq 15.6$)

當前置時間為 80 天。 (Ans: $\mu_L = 800, \sigma_L = 15.49, B \geq 25.4$)

當前置時間為 10 天。 (Ans: $\mu_L = \sigma_L = 0, B = 0$)