



— Special routes

(1)Route capacities

Example  $x_{ij} \geq 1000$  minimum flow

$x_{ij} \geq 1000$  capacity limitation

(2)Unacceptable routes : remove the associated decision variables

— Degeneracy

(1)Number of routes is less than  $n+m-1$

(2)Assigned some routes with 0 shipments until  $n+m-1$  routes is assigned

B. Special solution procedure

— Step1. Find the initial feasible solution

— Step2. Iteratively make improvement until optimal is reached

— Transportation tableau

		Destination				
		1	2	3	4	
Origin	1	$C_{11}$	$C_{12}$	$C_{13}$	$C_{14}$	S <sub>1</sub>
	2	$C_{21}$	$C_{22}$	$C_{23}$	$C_{24}$	S <sub>2</sub>
	3	$C_{31}$	$C_{32}$	$C_{33}$	$C_{34}$	S <sub>3</sub>
Demand		D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	

— Find the initial solution

(1)Minimum Cost Method

— Allocating as many as possible to minimum routes

— If there is tie to the one can ship the most unit

		Destination				
		1	2	3	4	
Origin	1	1000(5) $\boxed{3}$	4000(1) $\boxed{2}$	$\boxed{7}$	$\boxed{6}$	5000
	2	2500(6) $\boxed{7}$	$\boxed{5}$	2000(3) $\boxed{2}$	1500(4) $\boxed{3}$	6000
	3	2500(2) $\boxed{2}$	$\boxed{5}$	$\boxed{4}$	$\boxed{5}$	2500
Demand		6000	4000	2000	1500	

(2) Northwest Corner Rule

- Make initial assignment to the “upper left” corner
- Then to second-row

		Destination						
		1	2	3	4			
Origin	1	5000(1)	3	2	7	6	5000	
	2	1000(2)	7	4000(3)	5	2	3	6000
	3		2	5	1000(4)	4	5	2500
Demand		6000	4000	2000	1500			

(3) Vogel Approximation Method

- Use relative cost comparison for allocation
- Opportunity cost : the different between two lowest cells in each row and column

		Destination							
		1	2	3	4				
Origin	1	1000(2)	3	4000(1)	2	7	6	5000	
	2	2500(6)	7		5	2000(4)	2	3	6000
	3	2500(3)	2	5		4	5	2500	
Demand		6000	4000	2000	1500				

- Improve initial solution

(1) Stepping-stone Method

- Step1 : select an empty cell
- Step2 : identify a closed path
- Step3 : compute the improvement
- Step4 : if  $<0$  (min) or  $>0$  (max) move maximum unit to empty cell otherwise do nothing
- Step5 : if there is unevaluated cell go to step2 , otherwise stop

Empty Cell	Close Path	Unit Cost
$X_{13}$	$C_{13} - C_{23} + C_{21} - C_{11}$	$7 - 2 + 7 - 3 = 9$
$X_{14}$	$C_{14} - C_{24} + C_{21} - C_{11}$	$6 - 3 + 7 - 3 = 7$
$X_{22}$	$C_{22} - C_{21} + C_{11} - C_{12}$	$5 - 7 + 3 - 2 = -1$
$X_{32}$	$C_{32} - C_{31} + C_{11} - C_{12}$	$5 - 2 + 3 - 2 = 4$
$X_{33}$	$C_{33} - C_{31} + C_{21} - C_{23}$	$4 - 2 + 7 - 2 = 7$
$X_{34}$	$C_{34} - C_{31} + C_{21} - C_{24}$	$5 - 2 + 7 - 3 = 7$

		Destination									
		1		2		3		4			
Origin	1	1000	3	4000	2	9	7	7	6	5000	
	2	2500	7	-1	5	2000	2	1500	3		6000
	3	2500	2	4	5	7	4	7	5		
Demand		6000		4000		2000		1500			

Empty Cell	Close Path	Unit Cost
$X_{13}$	$C_{13} - C_{23} + C_{22} - C_{12}$	$7 - 2 + 5 - 2 = 8$
$X_{14}$	$C_{14} - C_{24} + C_{22} - C_{12}$	$6 - 3 + 5 - 2 = 6$
$X_{21}$	$C_{21} - C_{11} + C_{12} - C_{22}$	$7 - 3 + 2 - 5 = 1$
$X_{32}$	$C_{32} - C_{31} + C_{11} - C_{12}$	$5 - 2 + 3 - 2 = 4$
$X_{33}$	$C_{33} - C_{31} + C_{11} - C_{12} + C_{22} - C_{23}$	$4 - 2 + 3 - 2 + 5 - 2 = 6$
$X_{34}$	$C_{34} - C_{31} + C_{11} - C_{21} + C_{22} - C_{24}$	$5 - 2 + 3 - 2 + 5 - 3 = 7$

		Destination									
		1		2		3		4			
Origin	1	3500	3	1500	2	8	7	6	6	5000	
	2	1	7	2500	5	2000	2	1500	3		6000
	3	2500	2	4	5	6	4	6	5		
Demand		6000		4000		2000		1500			

(2) Modified Distribution Method (MODI)

$$\text{Min } \sum \sum C_{ij} X_{ij}$$

$$\text{St. } \sum_j X_{ij} = S_i \quad \forall_i (U_i)$$

$$\sum_i X_{ij} = D_j \quad \forall_j (V_j)$$

$$X_{ij} \geq 0$$

Dual

$$\text{Max } \sum_i S_i U_i + \sum_j D_j V_j$$

$$\text{St. } U_i + V_j \leq C_{ij} \quad \forall_i, \forall_j$$

$$\rightarrow X_{ij}(U_i + V_j - C_{ij}) = 0$$

		Destination				
		1	2	3	4	
Origin	1	3500 <span style="float:right">3</span>	1500 <span style="float:right">2</span>	8 <span style="float:right">7</span>	6 <span style="float:right">6</span>	5000
	2	1 <span style="float:right">7</span>	2500 <span style="float:right">5</span>	2000 <span style="float:right">2</span>	1500 <span style="float:right">3</span>	6000
	3	2500 <span style="float:right">2</span>	4 <span style="float:right">5</span>	6 <span style="float:right">4</span>	6 <span style="float:right">5</span>	2500
Demand		6000	4000	2000	1500	

$$\left. \begin{array}{l} X_{11} \neq 0 \quad U_1 + V_1 = 3 \\ X_{12} \neq 0 \quad U_1 + V_2 = 2 \\ X_{22} \neq 0 \quad U_2 + V_2 = 5 \\ X_{23} \neq 0 \quad U_2 + V_3 = 2 \\ X_{24} \neq 0 \quad U_2 + V_4 = 3 \\ X_{31} \neq 0 \quad U_3 + V_1 = 2 \end{array} \right\} \begin{array}{l} U_1 = 0 \\ U_2 = 3 \\ U_3 = -1 \end{array} \quad \begin{array}{l} V_1 = 3 \\ V_2 = 2 \\ V_3 = -1 \\ V_4 = 0 \end{array}$$

$$d_{ij} = C_{ij} - U_i - V_j$$

$$d_{13} = 7 - 0 - (-1) = 8$$

$$d_{14} = 6 - 0 - 0 = 6$$

$$d_{21} = 7 - 3 - 3 = 1$$

$$d_{32} = 5 - (-1) - 2 = 4$$

$$d_{33} = 4 - (-1) - (-1) = 6$$

$$d_{34} = 5 - (-1) - 0 = 6$$

- To guarantee the initial feasible solution has  $m+n-1$  basic routes, we add a shipment of 0 unit to a cell in the row or column which were last lined out before final assignment.

		Destination				
		1	2	3	4	
Origin	1	6	20(4)	10(2)	0(6)	30
	2	10(1)	5(5)			15
	3	7	8	6	15(3)	15
Demand		10	25	10	15	

### 例題

設某公司產銷某種產品，在三個地點（ 、 、 ）分別設有工廠生產供應，其主要市場為A、B、C三個城市，並設有營業所，各個營業所需要之貨品皆可由此三個工廠供應，惟其供應成本，由於運輸距離不同、路況不一及當地情況特殊，使成本不一致，該公司各工廠之供給量、各營業所之需求量和各工廠運送至各營業所之每單位產品成本可列表如下：

**運輸成本表**

起點

工廠 \ 營業所		A	B	C	供給量
起點		\$ 14	\$ 16	\$ 19	\$ 60
		\$ 15	\$ 18	\$ 20	\$ 85
		\$ 12	\$ 17	\$ 12	\$ 55
	需求量	\$ 50	\$ 80	\$ 70	\$ 200

(一) 最小成本法 (Minimum cost method)

工廠 \ 營業所	A		B		C		供給量
	14		16		19		60
	15		18		20		85
	12		17		12		55
需求量	50		80		70		200

(a)

工廠 \ 營業所	A		B		C		供給量
	14		16		19		60
	15		18		20		85
	12	*	17		12		55
		50					
需求量	50		80		70		200

(b)

工廠 \ 營業所	A		B		C		供給量
	14		16		19		60
	15		18		20		85
	12		17		12	*	5
		50				5	
需求量	0		80		70		200

(c)

工場 \ 営業所	A	B	C	供給量
	14	16*	19	60
		60		
	15	18	20	85
	12	17	12	0
	50		5	
需求量	0	80	65	200

(d)

工場 \ 営業所	A	B	C	供給量
	14	16	19	0
		60		
	15	18*	20	85
		20	65	
	12	17	12	0
	50		5	
需求量	0	20	65	200

(e)

工場 \ 営業所	A	B	C	供給量
	14	16	19	0
		60		
	15	18	20*	65
		20	65	
	12	17	12	0
	50		5	
需求量	0	0	65	200

$$TC=12 \times 50 + 16 \times 60 + 18 \times 20 + 20 \times 65 + 12 \times 5 = 3280$$

(二) 西北角法 (Northwest corner method)

(a)

工廠 \ 營業所	A	B	C	供給量
	14	16	19	60
	50			
	15	18	20	85
	12	17	12	55
需求量	50	80	70	200

(b)

工廠 \ 營業所	A	B	C	供給量
	50	10		10
				85
				55
需求量	0	80	70	200

(c)

工廠 \ 營業所	A	B	C	供給量
	50	10		0
		70		15
				55
需求量	0	70	70	200

(d)

工廠 \ 營業所	A	B	C	供給量
	50	10		0
		70	15	0
				55
需求量	0	0	70	200

(e)

工廠 \ 營業所	A		B		C		供給量
	14	50	16	10	19		0
	15		18	70	20	15	0
	12		17		12	55	55
需求量	0		0		55		200

$$TC=14 \times 50 + 16 \times 10 + 18 \times 70 + 20 \times 15 + 12 \times 55 = 3080$$

(三) VAM法 (Vogel's approximation method)

(a)

工廠 \ 營業所	A	B	C	橫列差額
	14	16	19	16-14=2
	15	18	20	18-15=3
	12	17	12	12-12=0
縱行差額	14-12=2	17-16=1	19-12=7	

工廠 \ 營業所	A	B	C	供給量
				60
				85
			55*	55
需求量	50	80	70	200

(b)

工廠 \ 營業所	A	B	C	橫列差額
	14	16	19	16-14=2
	15*	18	20	18-15=3
	12	17	12	
縱行差額	15-14=1	18-16=2	20-19=1	

工廠 \ 營業所	A	B	C	供給量
				60
	50*			85
			55	0
需求量	50	80	15	200

(c)

工廠 \ 營業所	A	B	C	橫列差額
	4	16*	19	19-16=3
	5	18	20	20-18=2
	2	17	12	
縱行差額		18-16=2	20-19=1	

工廠 \ 營業所	A	B	C	供給量
		60*		60
	50			35
			55	0
需求量	0	80	15	200

(d)

工廠 \ 營業所	A	B	C	橫列差額
	4	16	19	
	5	18	20	20-18=2
	2	17	12	
縱行差額				

工廠 \ 營業所	A	B	C	供給量
		60		0
	50	20*		35
			55	0
需求量	0	20	15	200

(e)

工廠 \ 營業所	A	B	C	橫列差額
	4	16	19	
	5	18	20*	
	2	17	12	
縱行差額				

工廠 \ 營業所	A	B	C	供給量
	14	16	19	0
		60		
	15	18	20	15
	50	20	15	
	12	17	12	0
			55	
需求量	0	0	15	200

$$TC=15 \times 50 + 16 \times 60 + 18 \times 20 + 20 \times 15 + 12 \times 55 = 3030$$

● 踏腳石法 (Stepping-stone method)

→ 以西北角法得到的起始解為例

工廠 \ 營業所	A	B	C	供給量
	14 50	16 10	19	60
	15	18 70	20 15	85
	12	17	12 55	55
需求量	50	80	70	200

Empty cell → C、A、A、B

Empty cell	路徑	隱值
A	A (+)    A (-)    B (+)    B (-)	$15 - 14 + 16 - 18 = -1$

工廠 \ 營業所	A	B	C	供給量
	14 50	16 10	19	60
	15	18 70	20 15	85
	12	17	12 55	55
需求量	50	80	70	200

Empty cell	路徑				隱值
C	C(+)	B(-)	B(+)	C(-)	$19-16+18-20=1$

工廠 \ 營業所	A	B	C	供給量
	14	16	19	60
	50	10 -	+	
	15	18	20	85
		70 +	- 15	
	12	17	12	55
			55	
需求量	50	80	70	200

Empty cell	路徑						隱值
A	A(+)	A(-)	B(+)	B(-)	C(+)	C(-)	$12-14+16-18+20-12=4$

工廠 \ 營業所	A	B	C	供給量
	14	16	19	60
	50 -	+	10	
	15	18	20	85
		- 70	+ 15	
	12	17	12	55
	+		- 55	
需求量	50	80	70	200

Empty cell	路徑				隱值
B	B ( + )	B ( - )	C ( + )	C ( - )	$17 - 18 + 20 - 12 = 7$

工廠 \ 營業所	A		B		C		供給量
	14	50	16	10	19		60
	15		18	70	20	+ 15	85
	12		17		12	- 55	55
需求量	50		80		70		200

工廠 \ 營業所	A		B		C		供給量
	14	50	16	10	19	+1	60
	15	-1	18	70	20	15	85
	12	+4	17	+7	12	55	55
需求量	50		80		70		200

工廠 \ 營業所	A		B	
	14	-	16	+
		50		10
	15	+	18	-
				70

⇒

工廠 \ 營業所	A	B
	0	60
	50	20

工廠 \ 營業所	A		B		C		供給量
	14		16	60	19		60
	15	50	18	20	20	15	85
	12		17		12	55	55
需求量	50		80		70		200

$$TC=16 \times 60 + 15 \times 50 + 18 \times 20 + 20 \times 15 + 12 \times 55 = 3030$$

Empty cell → A、 C、 A、 B

Empty cell	路徑				隱值
A	A (+)	B (-)	B (+)	A (-)	$14 - 16 + 18 - 15 = 1$
C	C (+)	C (-)	B (+)	B (-)	$19 - 20 + 18 - 16 = 1$
A	A (+)	A (-)	B (+)	B (-)	$12 - 15 + 18 - 16$
	C (+)	C (-)			$+ 19 - 12 = 6$
B	B (+)	B (-)	C (+)	C (-)	$17 - 18 + 20 - 12 = 7$

● 修正係數法 (MODI)

→ 以西北角法得到的起始解為例

	$v_j$	$v_1$	$v_2$	$v_3$	
$u_i$	工廠 \ 營業所	A	B	C	供給量
$u_1$		14 50	16 10	19	60
$u_2$		15	18 70	20 15	85
$u_3$		12	17	12 55	55
	需求量	50	80	70	200

$$c_{11} = u_1 + v_1 = 14$$

$$c_{12} = u_1 + v_2 = 16$$

$$c_{22} = u_2 + v_2 = 18$$

$$c_{23} = u_2 + v_3 = 20$$

$$c_{33} = u_3 + v_3 = 12$$

設  $u_1 = 0$  得  $v_1 = 14$

$$v_2 = 16$$

得  $u_2 = 2$

得  $v_3 = 18$

得  $u_3 = -6$

$$d_{ij} = c_{ij} - u_i - v_j$$

$$d_C = d_{13} = c_{13} - u_1 - v_3 = 19 - 0 - 18 = 1$$

$$d_A = d_{21} = c_{21} - u_2 - v_1 = 15 - 2 - 14 = -1$$

$$d_A = d_{31} = c_{31} - u_3 - v_1 = 12 - (-6) - 14 = 4$$

$$d_B = d_{32} = c_{32} - u_3 - v_2 = 17 - (-6) - 16 = 7$$

		$v_j$		$v_1=14$		$v_2=16$		$v_3=18$		
$u_i$	工廠 業所	A		B		C				供給量
	$u_1=0$		14		16		19			
			50		10		19-18-0=1			
$u_2=2$		15		18		20				85
			15-14-2=-1		70		15			
$u_3=-6$		12		17		12				55
			12-14+6=14		17-16+6=7		55			
	需求量		50		80		70			200

工廠 \ 營業所	A		B		C		供給量
	14		16	+	19	+1	60
	-	50		10			
	15		18	-	20		85
	+	-1		70		15	
	12		17		12		55
		+4		+7		55	
需求量	50		80		70		200

路徑： A (+)    A (-)    B (+)    B (-)

$$d_A = 15 - 14 + 16 - 18 = -1$$

工廠 \ 營業所	A		B		C		供給量
	14		16		19		60
				60			
	15		18		20		85
		50		20		15	
	12		17		12		55
						55	
需求量	50		80		70		200

$$c_{12} = u_1 + v_2 = 16$$

$$c_{22} = u_2 + v_2 = 18$$

$$c_{21} = u_2 + v_1 = 15$$

$$c_{23} = u_2 + v_3 = 20$$

$$c_{33} = u_3 + v_3 = 12$$

$$\text{設 } u_1 = 0 \text{ 得 } v_2 = 16$$

$$\text{得 } u_2 = 2$$

$$v_1 = 13$$

$$\text{得 } v_3 = 18$$

$$\text{得 } u_3 = -6$$

		$v_j$		$v_1=13$	$v_2=16$	$v_3=18$		
$u_i$	工廠 \ 營業所	A		B		C	供給量	
$u_1=0$		14	+1	16	60	19	+1	60
$u_2=2$		15	50	18	20	20	15	85
$u_3=-6$		12	+5	17	+7	12	55	55
	需求量	50		80		70		200

$$d_{ij} = c_{ij} - u_i - v_j$$

$$d_{A} = d_{11} = c_{11} - u_1 - v_1 = 14 - 0 - 13 = 1$$

$$d_{A} = d_{31} = c_{31} - u_3 - v_1 = 19 - 0 - 18 = 1$$

$$d_{A} = d_{31} = c_{31} - u_3 - v_1 = 12 - (-6) - 13 = 5$$

$$d_{B} = d_{32} = c_{32} - u_3 - v_2 = 17 - (-6) - 16 = 7$$

if  $\sum Si = 210 \quad \sum Dj = 200$

minimum cost=balance or non-balance→same answers

if  $\sum Si = 210 \quad \sum Dj = 220$

must add dummy supplier with

$$Sd = \sum Dj - \sum Si = 10$$

## 6.2 Assignment Problem

### A. Introduction

— Resource are being assigned to the activating on one-to-one base

— Decision variable

$$X_{ij} = \begin{cases} 1, & \text{if resource } i \text{ is assigned to activity } j \\ 0, & \text{otherwise} \end{cases}$$

— Model

$$\text{Min } \sum_i \sum_j C_{ij} X_{ij}$$

$$\text{St. } \sum_j X_{ij} = 1, \quad \forall_i$$

$$\sum_i X_{ij} = 1, \quad \forall_j$$

$$X_{ij} = 0,1 \quad \forall_i, \forall_j$$

Project Leader	Client		
	1	2	3
1	10	15	9
2	9	18	5
3	6	14	3

$$\text{Min } 10X_{11} + 15X_{12} + 9X_{13} + 9X_{21} + 18X_{22} + 5X_{23} + 6X_{31} + 14X_{32} + 3X_{33}$$

$$\text{St. } X_{11} + X_{12} + X_{13} = 1$$

$$X_{21} + X_{22} + X_{23} = 1$$

$$X_{31} + X_{32} + X_{33} = 1$$

$$X_{11} + X_{21} + X_{31} = 1$$

$$X_{12} + X_{22} + X_{32} = 1$$

$$X_{13} + X_{23} + X_{33} = 1$$

## B. Solution method

- Use LP method
- Use transportation problem method
- Use Hungarian method

$$\begin{aligned} & \sum_i \sum_j (C_{ij} - P_i - Q_j) X_{ij} \\ &= \sum_i \sum_j C_{ij} X_{ij} - \sum_i P_i \sum_j X_{ij} - \sum_j Q_j \sum_i X_{ij} \\ &= 2 - \sum_i P_i - \sum_j Q_j \\ &= 2 - C \end{aligned}$$



Ex.

Iteration1

Profit	a	b	c	d	e	loss	a	b	c	d	e
1	5	2	9	6	4	1	4	7	0	3	5
2	4	3	10	7	9	2	6	7	0	3	1
3	9	7	5	3	6	3	0	2	4	6	3
4	10	8	4	5	7	4	0	2	6	5	3
5	0	0	0	0	0	5	0	0	0	0	0

Iteration2

Iteration3

loss	a	b	C	d	e	loss	a	b	c	d	e
1	4	6	0	2	4	1	4	5	0	1	4
2	6	6	0	2	0	2	6	5	0	1	0
3	0	1	4	5	2	3	0	0	4	4	2
4	0	1	6	4	2	4	0	0	6	3	2
5	1	0	1	0	0	5	2	0	2	0	1

例題

某公司有5位員工可從事4個職位，每位員工擔任各項工作的訓練費用不一，如下表所示，公司應如何指派方能使訓練費用最低？

成 員	職 位	職位			
		1	2	3	4
A		17	14	17	19
B		11	15	7	13
C		10	16	12	18
D		9	12	18	18
E		12	15	10	15

解：先增加一行，使行列相等。

	1	2	3	4	$D_u$	
A	17	14	17	19	0	-0
B	11	15	7	13	0	-0
C	10	16	12	18	0	-0
D	9	12	18	18	0	-0
E	12	15	10	15	0	-0
	-9	-12	-7	-13	-0	

	1	2	3	4	5
A	$8^{-1}$	$2^{-1}$	$10^{-1}$	$6^{-1}$	0
B	<del>2</del>	3	0	0	0 <sup>+1</sup>
C	$1^{-1}$	$4^{-1}$	$5^{-1}$	$5^{-1}$	0
D	<del>0</del>	0	11	5	0 <sup>+1</sup>
E	$3^{-1}$	$3^{-1}$	$3^{-1}$	$2^{-1}$	0

	1	2	3	4	5
A	7	1	$9^{-1}$	$5^{-1}$	0
B	<del>2<sup>+1</sup></del>	<del>3<sup>+1</sup></del>	0	0	1 <sup>+1</sup>
C	0	3	$4^{-1}$	$4^{-1}$	0
D	<del>0</del>	0	<del>11<sup>-1</sup></del>	<del>5<sup>-1</sup></del>	1
E	2	2	$2^{-1}$	$1^{-1}$	0

	1	0	3	4	5	
A	7	3	8	4	0	1
B	<del>3</del>	2	0	0	2	2
C	1	0	11	5	2	2
D	0	1	10	4	1	2
E	2	2	1	0	0	2

	1	2	3	4	5
A	7	1	8	4	0*
B	3	4	0	0	2
C	0	3	3	3	0
D	0	0	10	4	1
E	2	2	1	0	0

員工	指派	職位	費用
A		$D_u$	0
B		3	7
C		1	10
D		2	12
E		4	15
		合計	\$ 44

### 6.3 Transshipment Problem

#### A. Introduction

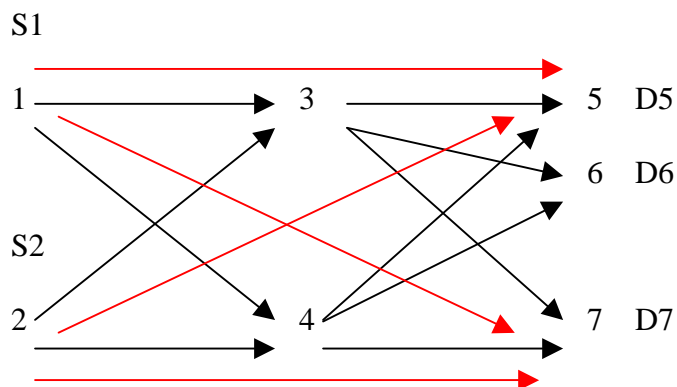
- intermediate node (transshipment nodes) are added to account for location where goods are temporary stored
- general form

$$\text{Min. } \sum_i \sum_j C_{ij} X_{ij}$$

$$\text{St. } \sum_j X_{ij} = S_i, \quad \forall_i = \text{supply point}$$

$$\sum_j X_{aj} - \sum_i X_{ia} = 0, \quad \forall_a = \text{intermediate point}$$

$$\sum_i X_{ij} = D_j, \quad \forall_j = \text{demand point}$$



B. Solution

— By converting to transportation problem

(1) Set all point as demand point and supply point

(2) Set cost for unacceptable route is M

(3) Set cost for a point to itself as 0

— Example

	$I_3$	$I_4$			$D_5$	$D_6$	$D_7$
$S_1$	2	3	400	$I_3$	2	6	3
$S_2$	3	1	300	$I_4$	4	4	6
	400	300			200	150	350

	$S_1$	$S_2$	$I_3$	$I_4$	$D_5$	$D_6$	$D_7$	
$S_1$	0	M	2	3	M	M	M	1100
$S_2$	M	0	3	1	M	M	M	1000
$I_3$	M	M	0	M	2	6	3	700
$I_4$	M	M	M	0	4	4	6	700
$D_5$	M	M	M	M	0	M	M	700
$D_6$	M	M	M	M	M	0	M	700
$D_7$	M	M	M	M	M	M	0	700
	700	700	700	700	900	850	1050	