# Social Media Marketing Research 社會媒體行銷研究

### **Measurement and Scaling**

1002SMMR07 TMIXM1A Thu 7,8 (14:10-16:00) L511

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# 課程大綱 (Syllabus)

週次 日期 內容(Subject/Topics)

- 1 101/02/16 Course Orientation of Social Media Marketing Research
- 2 101/02/23 Social Media: Facebook, Youtube, Blog, Microblog
- 3 101/03/01 Social Media Marketing
- 4 101/03/08 Marketing Research
- 5 101/03/15 Marketing Theories
- 6 101/03/22 Measuring the Construct
- 7 101/03/29 Measurement and Scaling
- 8 101/04/05 教學行政觀摩日 (--No Class--)
- 9 101/04/12 Paper Reading and Discussion

# 課程大綱 (Syllabus)

- 週次 日期 內容(Subject/Topics)
- 10 101/04/19 Midterm Presentation
- 11 101/04/26 Exploratory Factor Analysis
- 12 101/05/03 Paper Reading and Discussion
- 13 101/05/10 Confirmatory Factor Analysis
- 14 101/05/17 Paper Reading and Discussion
- 15 101/05/24 Communicating the Research Results
- 16 101/05/31 Paper Reading and Discussion
- 17 101/06/07 Term Project Presentation 1
- 18 101/06/14 Term Project Presentation 2

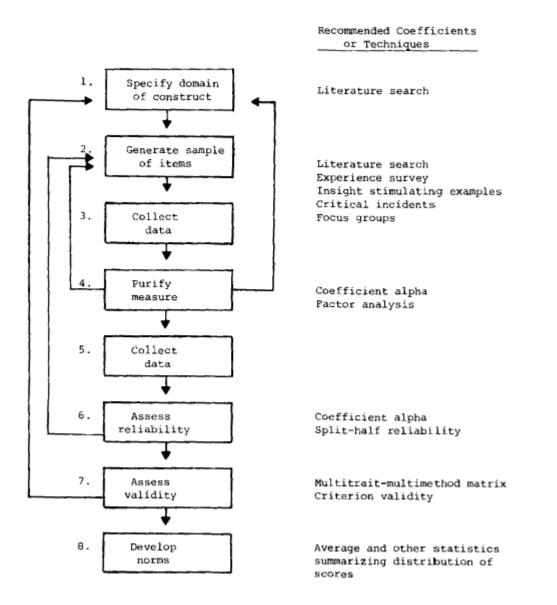
# Outline

- A paradigm for developing better measures of marketing constructs
- Current practice in scale development
- The linkage among attitudes, behavior, and marketing effectiveness
- Measurement Scales

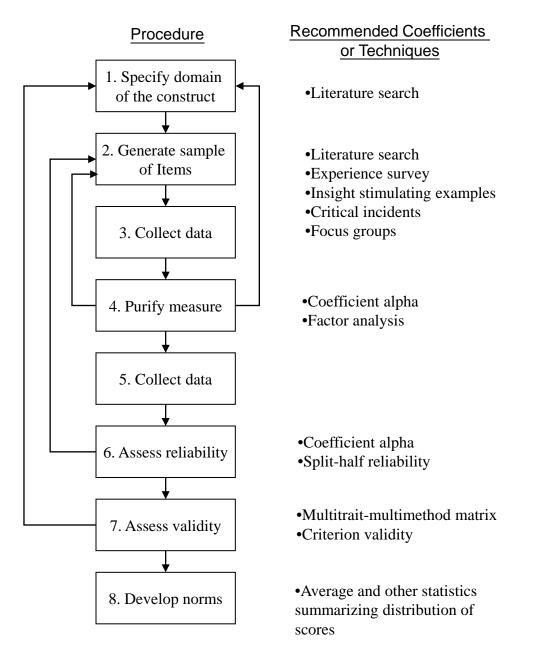
# A paradigm for developing better measures of marketing constructs

Churchill, G. A., Jr., (1979), A paradigm for developing better measures of marketing constructs. Journal of Marketing Research, 16(February), 64-73.

### Suggested Procedure for Developing Better Measures



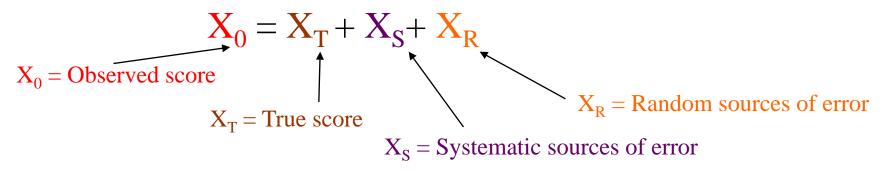
### Suggested Procedure for Developing Better Measures (Churchill, 1979)



(Churchill, 1979)(A Paradigm for Developing Better Measures of marketing Constructs)

# The Problem and Approach

- Developing measures which have desirable reliability and validity properties
- The process of measurement of operationalization involves "rules for assigning numbers to objects to represent quantities of attributes".
- Consider some arbitrary construct, C, such as customer satisfaction.



# Scale Development Example from (Davis, 1989)

- Scale Development and Pretest
  - A step-by-step process was used to develop new multi-item scales having high reliability and validity.
  - The conceptual definitions of perceived usefulness and perceived ease of use, stated above, were used to generate 14 candidate items for each construct from past literature.
  - Pretest interviews were then conducted to assess the semantic content of the items. Those items that best fit the definitions of the constructs were retained, yielding 10 items for each construct.
  - Next, a field study (Study 1) of 112 users concerning two different interactive computer systems was conducted in order to assess the reliability and construct validity of the resulting scales.
  - The scales were further refined and streamlined to six items per construct. A lab study (Study 2) involving 40 participants and two graphics systems was then conducted.
  - Data from the two studies were then used to assess the relationship between usefulness, ease of use, and self-reported usage.

# **1. Specify Domain of the Construct**

- Theoretical Definition
  - Perceived Usefulness:
    - The degree to which a person believes that using a particular system would enhance job performance
  - Perceived Ease of Use:
    - The degree to which a person believes that using a particular system would be free of effort.

# 2. Generate Sample of Items

- Literature search
- Experience survey
- Insight stimulating examples
- Critical incidents
- Focus groups

# 2. Generate Sample of Items (Cont.)

#### Table 1. Initial Scale Items for Perceived Usefulness

- 1. My job would be difficult to perform without electronic mail.
- 2. Using electronic mail gives me greater control over my work.
- Using electronic mail improves my job performance.
- 4. The electronic mail system addresses my job-related needs.
- 5. Using electronic mail saves me time.
- Electronic mail enables me to accomplish tasks more quickly.
- Electronic mail supports critical aspects of my job.
- Using electronic mail allows me to accomplish more work than would otherwise be possible.
- 9. Using electronic mail reduces the time I spend on unproductive activities.
- Using electronic mail enhances my effectiveness on the job.
- 11. Using electronic mail improves the quality of the work I do.
- Using electronic mail increases my productivity.
- Using electronic mail makes it easier to do my job.
- 14. Overall, I find the electronic mail system useful in my job.

#### Table 2. Initial Scale Items for Perceived Ease of Use

- 1. I often become confused when I use the electronic mail system.
- 2. I make errors frequently when using electronic mail.
- 3. Interacting with the electronic mail system is often frustrating.
- I need to consult the user manual often when using electronic mail.
- 5. Interacting with the electronic mail system requires a lot of my mental effort.
- 6. I find it easy to recover from errors encountered while using electronic mail.
- 7. The electronic mail system is rigid and inflexible to interact with.
- 8. I find it easy to get the electronic mail system to do what I want it to do.
- 9. The electronic mail system often behaves in unexpected ways.
- 10. I find it cumbersome to use the electronic mail system.
- 11. My interaction with the electronic mail system is easy for me to understand.
- 12. It is easy for me to remember how to perform tasks using the electronic mail system.
- The electronic mail system provides helpful guidance in performing tasks.
- 14. Overall, I find the electronic mail system easy to use.

## 4. Purify the Measure

Old			New	
Item #	ltem	Rank	Item #	Cluster
1	Job Difficult Without	13		С
2	Control Over Work	9	2	
3	Job Performance	2	6	Α
4	Addresses My Needs	12		С
5	Saves Me Time	11		в
6	Work More Quickly	7	3	в
7	Critical to My Job	5	4	С
8	Accomplish More Work	6	7	в
9	Cut Unproductive Time	.10		в
10	Effectiveness	1	8	Α
11	Quality of Work	3	1	Α
12	Increase Productivity	4	5	в
13	Makes Job Easier	8	9	С
14	Useful	NA	10	NA

Table 3. Pretest Results: Perceived Usefulness

#### Table 4. Pretest Results: Perceived Ease of Use

Old			New	
Item #	Item	Rank	Item #	Cluster
1	Confusing	7		в
2	Error Prone	13		
3	Frustrating	3	3	в
4	Dependence on Manual	9	(replace)	С
5	Mental Effort	5	7	в
6	Error Recovery	10		
7	Rigid & Inflexible	6	5	Α
8	Controllable	1	. 4	Α
9	Unexpected Behavior	11		
10	Cumbersome	2	1	A
11	Understandable	4	8	в
12	Ease of Remembering	8	. 6	С
13	Provides Guidance	12	(replace)	С
14	Easy to Use	NA	10	NA
NA	Ease of Learning	NA	2	NA
NA	Effort to Become Skillful	NA	. 9	NA

### 6. Assess Reliability with New Data

		Factor 1	Factor 1
Scal	e Items	(Usefulness)	(Ease of Use)
Usef	ulness		
1	Quality of Work	.80	.10
2	Control over Work	.86	03
3	Work More Quickly	.79	.17
4	Critical to My Job	.87	11
5	Increase Productivity	.87	.10
6	Job Performance	.93	07
7	Accomplish More Work	.91	02
8	Effectiveness	.96	03
9	Makes Job Easier	.80	.16
10	Useful	.74	.23
Ease	e of Use		
1	Cubersome	.00	.73
2	Ease of Learning	.08	.60
3	Frustrating	.02	.65
4	Controllable	.13	.74
5	Rigid & Inflexible	.09	.54
6	Ease of Remembering	.17	.62
7	Mental Effort	07	.76
8	Understandable	.29	.64
9	Effort to Be Skillful	25	.88
10	Easy to Use	.23	.72

Table 6. Factor Analysis of Perceived Usefulness and Ease of Use Questions: Study 1

# 6. Assess Reliability with New Data (cont.)

### Table 7. Factor Analysis of Perceived Usefulness and Ease of Use Items: Study 2

Scal	e Items	Factor 1 (Usefulness)	Factor 2 (Ease of Use)
Usef	ulness		. ,
1	Work More Quickly	.91	.01
2	Job Performance	.98	03
3	Increase Productivity	.98	03
4	Effectiveness	.94	.04
5	Makes Job Easier	.95	01
6	Useful	.88	.11
Ease	e of Use		
1	Easy to Learn	20	.97
2	Controllable	.19	.83
3	Clear & Understandable	04	.89
4	Flexible	.13	.63
5	Easy to Become Skillful	.07	.91
6	Easy to Use	.09	.91

# 7. Assess Construct Validity

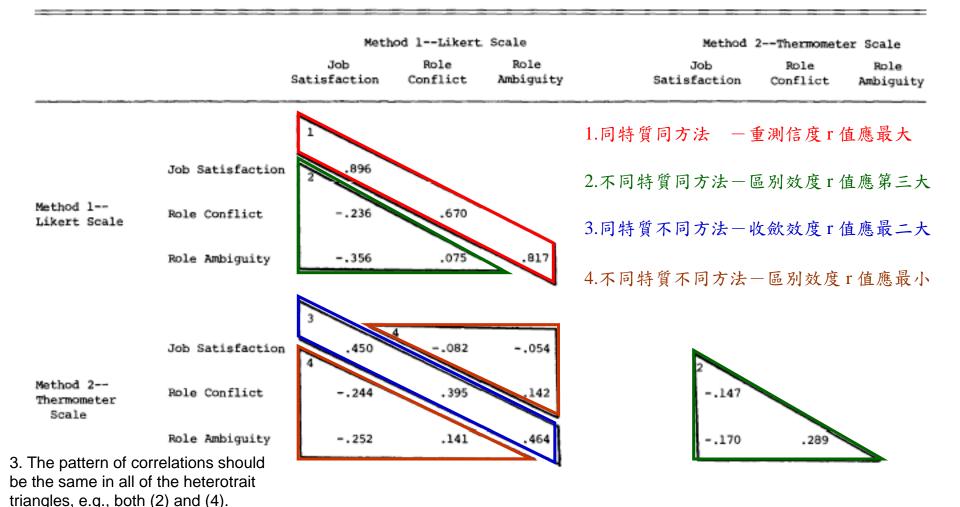
- Multitrait-multimethod matrix
- Criterion validity

2. The validity coefficients (3) should be higher than the correlations in the heterotraitmonomethod triangles (2) which suggests that the correlation within a trait measured by different methods must be higher than the correlations between traits which have method in common.

# MTMM

1. Entries in the validity diagonal (3) should be higher than the correlations that occupy the same row and column in the heteromethod block (4). This is a minimum requirement.

#### MULTITRAIT-MULTIMETHOD MATRIX



(Churchill, 1979)(A Paradigm for Developing Better Measures of marketing Constructs)

### Does the Measure as Expected? (Churchill, 1979)

- Four separate propositions (Nunnally, 1967, p. 93)
  - 1. The constructs job satisfaction (A) and likelihood of quitting (B) are related.
  - 2. The scale X provides a measure of A.
  - 3. Y provides a measure of B.
  - 4. X and Y correlate positively.
- Only the fourth proposition is directly examined with empirical data.
- To establish that X truly measures A, one must assume that propositions 1 and 3 are correct.
- One must have a good measure for B, and the theory relating A and B must be true.
- The analyst tries to establish the construct validity of a measure by relating it to a number of other constructs and not simply one.

# 7. Assess Construct Validity

Table 8. Correlations Between Perceived Usefulness, Perceived Ease of Use, and Self-Reported System Usage

		Correlation	
	Usefulness & Usage	Ease of Use & Usage	Ease of Use & Usefulness
Study 1			
Electronic Mail (n = 109)	.56***	.32***	.56***
XEDIT (n = 75)	.68***	.48***	.69***
Pooled (n = 184)	.63***	.45***	.64***
Study 2			
Chart-Master (n=40)	.71***	.25	.25
Pendraw (n = 40)	.59***	.47***	.38**
Pooled (n=80)	.85***	.59***	.56***
Davis, et al. (1989) (n = 107)			
Wave 1	.65***	.27**	.10
Wave 2	.70***	.12	.23**

## 7. Assess Construct Validity (cont.)

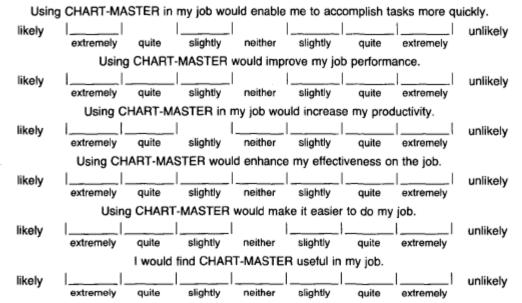
### Table 9. Regression Analyses of the Effect of Perceived Usefulness and Perceived Ease of Use on Self-Reported Usage

	Independent Variables		
	Usefulness	Ease of Use	R²
Study 1			
Electronic Mail (n = 109)	.55***	.01	.31
XEDIT (n = 75)	.69***	.02	.46
Pooled (n = 184)	.57***	.07	.38
Study 2			
Chart-Master (n = 40)	.69***	.08	.51
Pendraw (n = 40)	.76***	.17	
Pooled (n=80)	.75***	.17*	.74
Davis, et al. (1989) (n = 107)			
After 1 Hour	.62***	.20***	.45
After 14 Weeks	.71***	06	.49

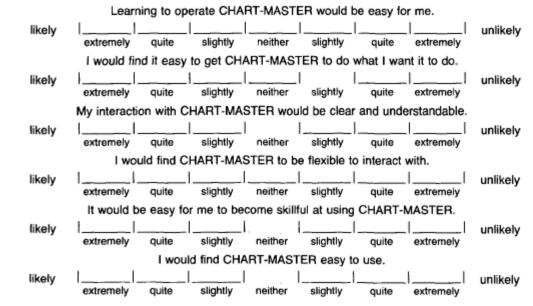
Example from (Davis, 1989)

### Final Measurement Scales for Perceived Usefulness and Perceived Ease of Use

#### Perceived Usefulness



### Perceived Ease of Use



Example from (Davis, 1989)

# 8 Developing Norms

- A better way of assessing the position of the individual on the characteristic is to compare the person's score with the score achieved by other people.
- Norm quality is a function of both the number of cases on which the average is based and their representativeness.

# Summary of Suggested Procedure for Developing Better Measures (Churchill, 1979)

- Researchers doing applied work and practitioners could at least be expected to complete the process through step 4.
- Marketing researchers are already collecting data relevant to steps 5-8.

# **Current Practice in Scale Development**

- Churchill, G. A., Jr., (1979). A paradigm for developing better measures of marketing constructs. *Journal of Marketing Research*, 16(February), 64-73.
- Gerbing, D. W., & Anderson, J. C. (1988). An updated paradigm for scale development incorporating unidimensionality and its assessment. Journal of Marketing Research, 25(2), 186-192.
- DeVellis, R. F. (1991). *Scale development: Theory and applications*. Newbury Park, CA: Sage Publications.
- Spector, P. E. (1992). *Summated rating scale construction: An introduction*. Newbury Park, CA: Sage Publications.
- Netemeyer, R. G., Bearden, W. O., & Sharma, S. (2003). Scaling procedures: Issues and applications. Thousand Oaks, CA: Sage Publications.
- Clark R. A. (2006), Consumer Independence: Conceptualization, Measurement and Validation of a Previously Unmeasured Social Response Tendency, Ph.D. Dissertation, College of Business of The Florida State University.

### Suggested Procedure for Developing Better Measures (Churchill, 1979)

Recommended Coefficients or Techniques ۱. Specify domain Literature search of construct Generate cample of items Literature search Experience survey Insight stimulating examples Critical incidents з. Collect Focus groups data Purify Coefficient alpha measure Pactor analysis 5. Collect date Assess Coefficient alpha 6. reliability Split-half reliability 7... Assess Multitrait-multimethod matrix validaty Criterion validity 8. Develop. Average and other statistics 100106 summarizing distribution of NCOTOS

### **Current Practice in Scale Development**

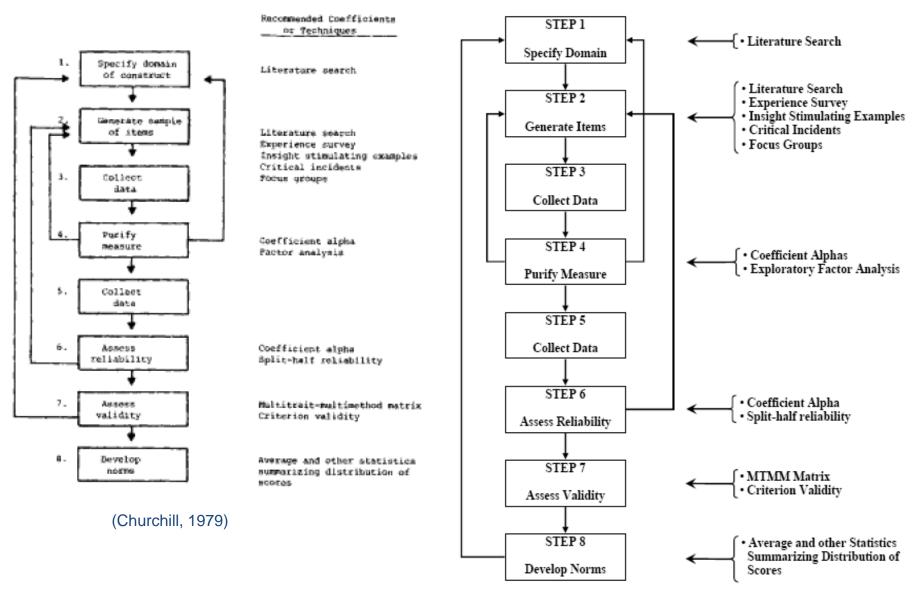


Figure 3.1 <u>Churchill's (1980) Scale Development Procedure</u> Adopted from Churchill (1979)

### (Gerbing & Anderson, 1988)

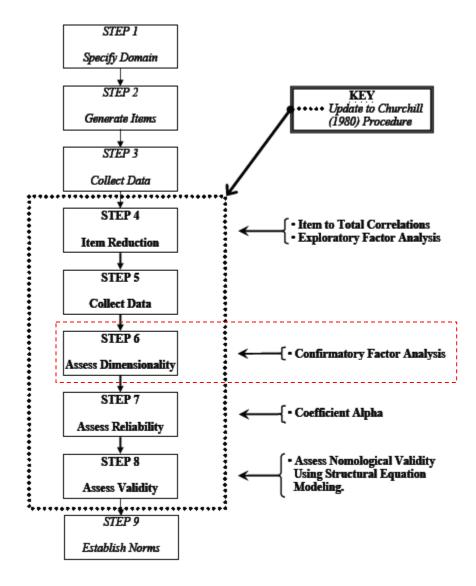


Figure 3.2 Gerbing & Anderson's (1988) Updated Paradigm

### (DeVellis, 1991)

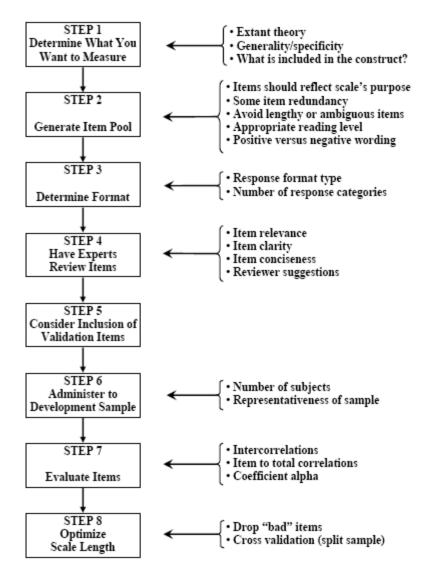
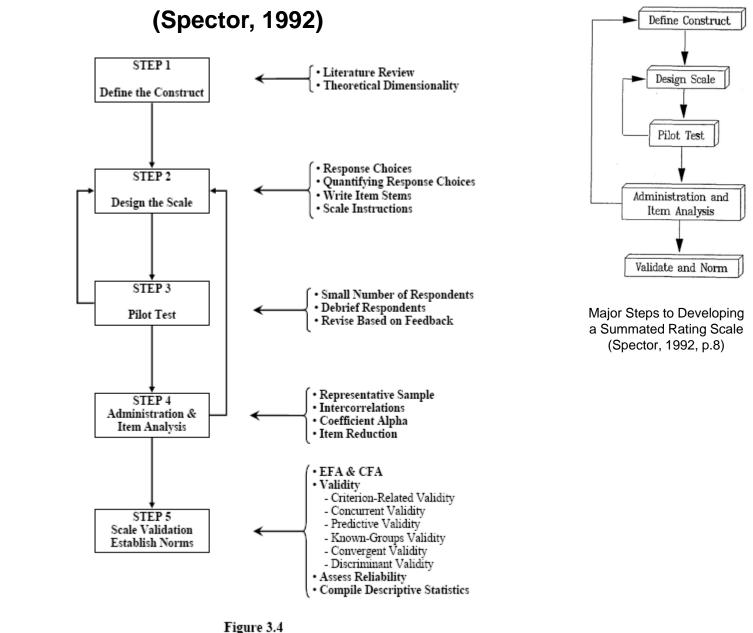


Figure 3.3 DeVellis's (1991) Scale Development Approach





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### (Netemeyer et al., 2003)

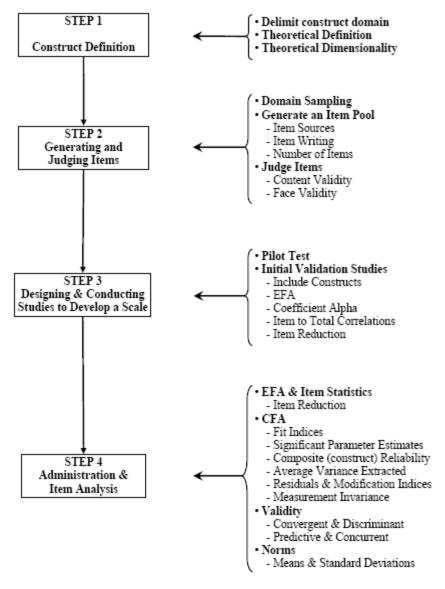
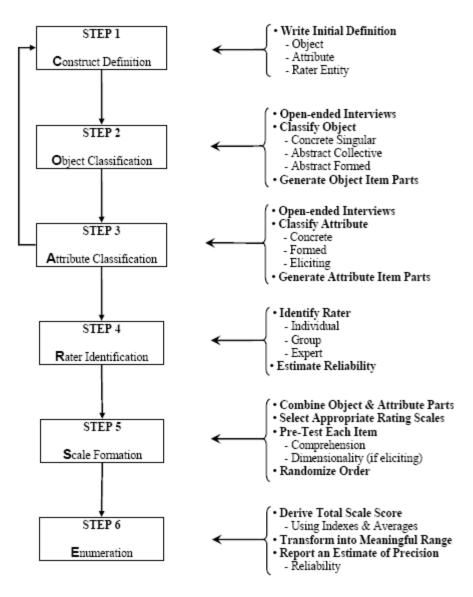
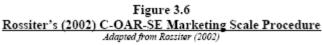


Figure 3.5 Netemeyer, Bearden, & Sharma's (2003) Scaling Procedure

### (Rossiter, 2002)





# **C-OAR-SE procedure**

- Rossiter (2002) laments that the current scale paradigm places too much emphasis on empiricism (i.e., factor analysis and reliability), which leads deletion of conceptually necessary items and retention of conceptually inappropriate items.
- The emphasis in the C-OAR-SE procedure is on content validity (Rossiter, 2002).

### (Clark, 2006)

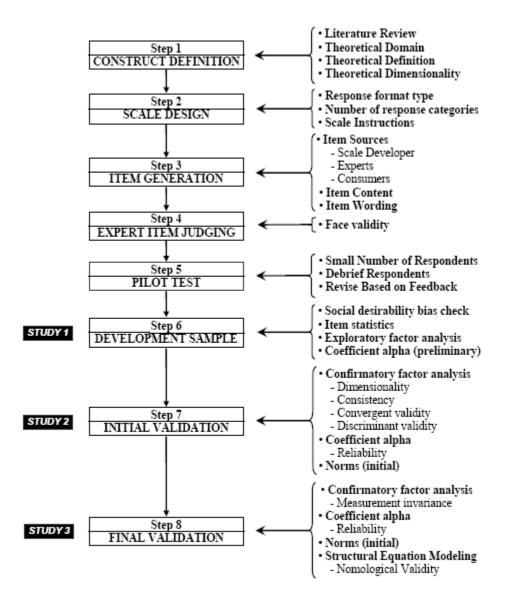
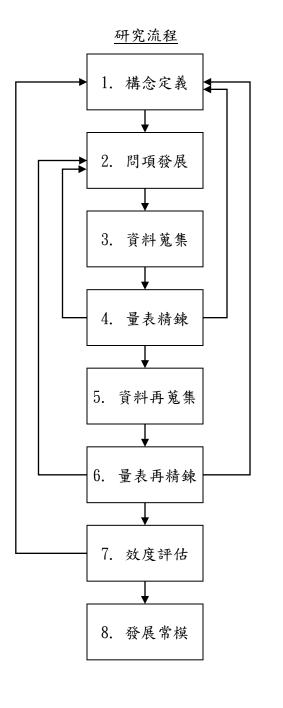


Figure 3.7 Amalgamated Scale Development Procedure



研究方法與工具

### ・文獻探討

・文獻蒐尋 ・經驗調杳

- •內容效度比率(CVR)
- 抽樣

Cronbach's α係數
相關係數矩陣
Item-to-Total相關法

・抽様

・因素分析

• Cronbach's  $\alpha$ 係數

- Item-to-Total相關法
- 相關係數矩陣

•多特質多方法矩陣(MTMM)

• Pearson積差相關係數

- ·中位數
- ·百分位數
- 標準差
- ・平均數
- 期望常態分配

研究內容

•領域界定 •歸納構念之關係面向 •構念之定義

發展問項集合(初始問項)
決定量表格式
確保內容效度
加入效度評估問項

•決定抽樣方法

•決定樣本規模

•針對小樣本進行預試

信度與構念效度分析刪除不良問項確保構念效度

•決定抽樣方法 •決定樣本規模

•針對大樣本進行預試

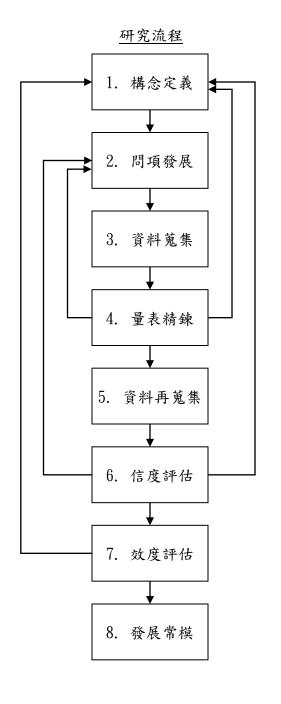
•信度與構念效度分析
•刪除不良問項確保構念效度

•驗證內容效度 •驗證構念效度

•驗證法理效度

•發展測量評估標準

•樣本分數之統計分配



研究方法與工具 •文獻探討 •文獻蒐尋 •經驗調查 •專家意見 •焦點群體 •內容效度比率(CVR) •表面效度 •抽樣 •項目分析(Item Analysis) •探索性因素分析 (EFA) •Cronbach's α係數 •相關係數矩陣 •Item-to-Total相關法 •抽樣 •探索性因素分析 (EFA) •Cronbach's α係數 •Item-to-Total相關法 •驗證性因素分析(CFA) •相關係數矩陣

•構念之定義 •發展問項集合(初始問項) •決定量表格式 •確保內容效度 •加入效度評估問項 •決定抽樣方法 •決定樣本規模 •針對小樣本進行預試 •信度與構念效度分析 •删除不良問項確保構念效度 •決定抽樣方法 •決定樣本規模 •針對大樣本進行預試 •信度與構念效度分析 •删除不良問項確保構念效度 •驗證內容效度 •驗證構念效度 •驗證法理效度 •發展測量評估標準 • 様本分數之統計分配

研究內容

•領域界定

•歸納構念之關係面向

•多特質多方法矩陣(MTMM)

•驗證性因素分析(CFA)(SEM)

•Pearson積差相關係數

•中位數

標準差
平均數

•百分位數

•期望常熊分配

# Summary of Best practices for scale development

 Follow the paradigm for developing better measures (Churchll, 1978; Gerbing, D. W., & Anderson) and best practices for scale development (Netemeyer et al., 2003; Spector, 1992; DeVellis, 1991).

# The linkage among attitudes, behavior, and marketing effectiveness

## **Attitudes and Linkage**

- Attitude defined:
  - Enduring organization of motivational, emotional, perceptual, and cognitive processes with respect to some aspect of a person's environment.
  - Level of Customer Involvement
  - Attitude Measurement & Strength
  - Effects of Other People & Brands
  - Situational Factors

### **Measurement Scales**

- Scaling defined:
  - Procedures for assigning numbers (or other symbols) to properties of an object in order to impart some numerical characteristics to the properties in question.

#### **Measurement Scales**

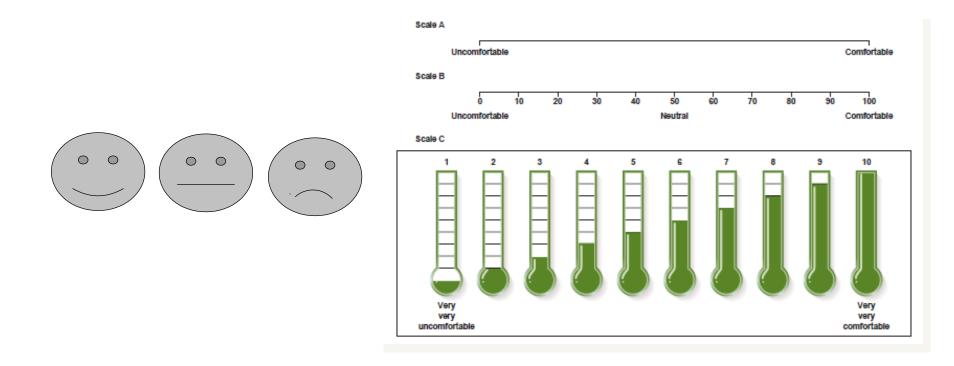
- Scaling Approaches:
  - Unidimensional:
    - Measures only one attribute of a concept, respondent, or object.
  - Multidimensional:
    - Measures several dimensions of a concept, respondent, or object.

#### **Measurement Scales**

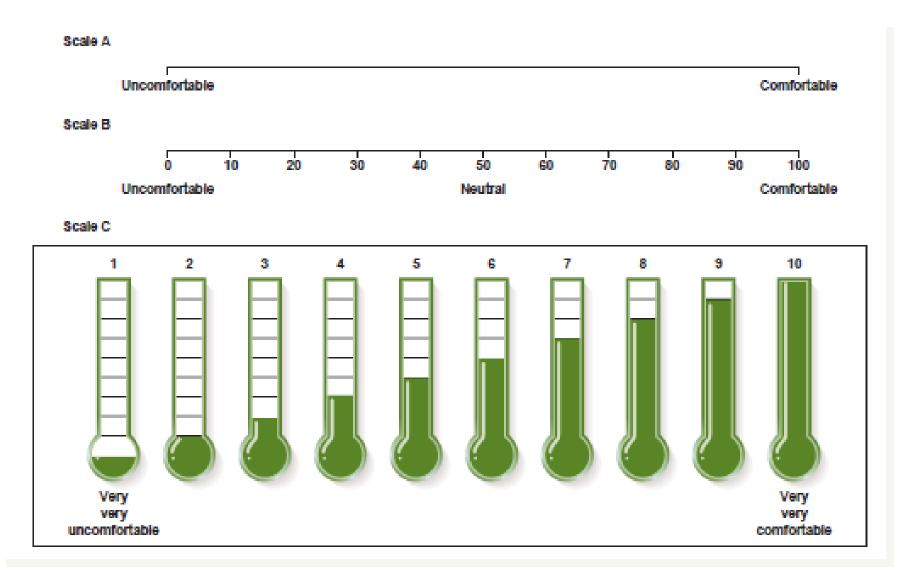
- Types of Scales:
  - Noncomparative Scale:
    - Scales in which judgment is made without reference to another object, concept, or person.
  - Comparative Scale:
    - Scales in which one object, concept, or person is compared with another on a scale.

## **Graphic Rating Scales**

• Measurement scales that include a graphic continuum, anchored by two extremes.



#### **Graphic Rating Scales**



• The respondent selects an answer from a limited number of ordered categories.

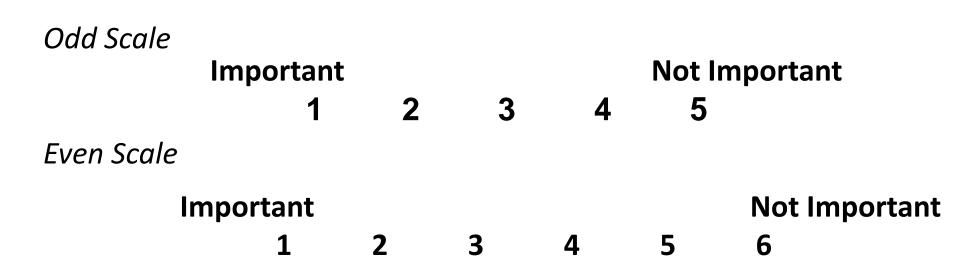


Exhibit 11.2

#### Itemized Rating Scales Used in Internet and Mall Surveys

If offered, how likely would you be to use the following areas on this site?

a. Auctions								
Not at all likely to use	01	<b>2</b>	03	04	05	6	07	Extremely likely to use
b. Fee-based education tools								
Not at all likely to use	01	<b>2</b>	03	<b>04</b>	05	-6	7	Extremely likely to use
<ul> <li>Event registration</li> </ul>								
Not at all likely to use	01	<b>2</b>	03	<b>04</b>	05	-6	7	Extremely likely to use
d. Online shopping markets								
Not at all likely to use	<b>1</b>	<b>2</b>	03	<b>04</b>	05	-6	7	Extremely likely to use
e. Recruiting								
Not at all likely to use	01	<b>2</b>	03	<b>04</b>	05	6	7	Extremely likely to use
f. Research subscription								
Not at all likely to use	01	<b>2</b>	03	o4	05	<b>0</b> 5	7	Extremely likely to use
g. Trading community								
Not at all likely to use	01	<b>2</b>	03	o4	05	06	7	Extremely likely to use
h. Training/seminars								, , ,
Not at all likely to use	<b>1</b>	<b>2</b>	03	<b>04</b>	o <b>5</b>	-6	<b>7</b>	Extremely likely to use
						-		

What factors influence your choice of music Web sites? (Rate the importance of each item.)

	Not at All Important				Very Important
Customer benefits or rewards for shopping	0	0	0	0	0
Customer service or delivery options	0	0	0	0	0
Ease of use of Web site	0	0	0	0	0
Low prices	0	0	0	0	0
Real-time audio sampling of CDs	0	0	0	0	0
Reviews and artist Information	0	0	0	0	0

Scale D

How interested would you be in obtaining additional information about this customer relationship management solution for your business?

- Extremely interested
   Somewhat interested
   Not at all interested
- Very Interested
   Not very Interested

How likely is it that your business will invest in this type of customer relationship management solution within the next 12 months?

<ul> <li>Extremely likely</li> </ul>	<ul> <li>Somewhat likely</li> </ul>	Not at all likely
<ul> <li>Very likely</li> </ul>	<ul> <li>Not very likely</li> </ul>	

Submitting a Request for a Hotel Reservation

We'd like to get your feedback regarding your experience in submitting a request for a hotel reservation at our Web site today. Please rate your satisfaction with each of the following aspects of fasthotels.com based on your experience this visit.

	Very Satisfied		Very Dissatisfied		
	1	2	3	4	5
Ability to access the offer page	0	0	0	0	0
Ability to locate hotel information	0	0	0	0	0
Ability to locate city information	0	0	0	0	0
Clarity of how the bonus program works	0	0	0	0	0
Clarity of the purchase agreement	0	0	0	0	0

Please rate the extent to which you are satisfied that Fasthotels.com has communicated each of the following to you during this visit:

	Very Satisfied			Very Dissatisfied		
	1	2	3	4	5	
Your hotel reservation is/will be nonchangeable	0	0	0	0	0	
Your hotel reservation is/will be nonrefundable	0	0	0	0	0	

How satisfied would you say you were with this visit to Fasthotels.com?

- Very satisfied
- Satisfied
- Somewhat satisfied
- Neither satisfied nor dissatisfied
- Somewhat dissatisfied
- Dissatisfied
- Very dissatisfied

EXHIBIT 11.3	XHIBIT 11.3 Selected Itemized Rating Scales						
Characteristic of Interest		R	ating Choices				
Purchase Intent	Definitely will buy	Probably will buy	Probably will not buy	Definitely will not buy			
Level of Agreement	Strongly agree	Somewhat agree	Neither agree nor disagree	Somewhat disagree	Strongly disagree		
Quality	Very good	Good	Neither good nor bad	Fair	Poor		
Dependability	Completely dependable	Somewhat dependable	Not very dependable	Not dependable at all			
Style	Very stylish	Somewhat stylish	Not very stylish	Completely unstylish			
Satisfaction	Completely satisfied	Somewhat satisfied	Neither satisfied nor dissatisfied	Somewhat dissatisfied	Completely dissatisfied		
Cost	Extremely expensive	Expensive	Neither expensive nor inexpensive	Slightly inexpensive	Very inexpensive		
Ease of Use	Very easy to use	Somewhat easy to use	Not very easy to use	Difficult to use	-		
Color Brightness	Extremely bright	Very bright	Somewhat bright	Slightly bright	Not bright at all		
Modernity	Very modern	Somewhat modern	Neither modern nor old-fashioned	Somewhat old- fashioned	Very old- fashioned		

### One Stage vs. Two Stage

#### **Traditional One-Stage Format**

"How effective do you believe Senator Foghorn is in having your money stay in the community?"

Very	Somewhat	Somewhat	Very	Don't
effective	effective	ineffective	ineffective	know
4	3	2	1	0

#### Two-Stage Format

"How effective do you believe Senator Foghorn is in having your money stay in the community?"

How effective?	Would that be very or somewhat?
Effective	Very
Ineffective	Somewhat
No opinion	
Advice for analyzing below.	g rating scales is given in the Practicing Marketing Research box

### **Rank Order Scale**

Uses Comparative Scaling:

Put these fast food chains in order of preference:

- McDonalds
- Burger King
- Taco Bell

### **Rank Order Scale**

#### Exhibit 11.4(A)

Series of Rank-Order Scales Used to Evaluate Eye Shadows and Car Resale Values

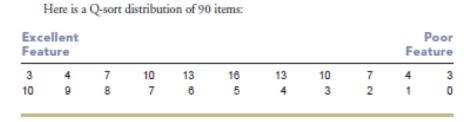
#### Eye Shadow Scales

Please rank the following eye shadows, with 1 being the brand that best meets the characteristic being evaluated and 6 the worst brand on the characteristic being evaluated. The six brands are listed on card C. (HAND RESPONDENT CARD C.) Let's begin with the idea of having high-quality compacts or containers. Which brand would rank as having the highest quality compacts or containers? Which is second? (RECORD BELOW.)

	Q.48. Having High-Quality Container	Q.49. Having High-Quality Applicator	Q.50. Having High-Quality Eye Shadow
Avon			
Cover Girl			
Estee Lauder			
L'Oreal			
Natural Wonder			
Revion			

# **Q-Sorting**

- Q-sorting is basically a sophisticated form of rank ordering.
- A respondent is given cards listing a set of objects—such as verbal statements, slogans, product features, or potential customer services—and asked to sort them into piles according to specified rating categories.
- Q-sorts usually contain a large number of cards—from 60 to 120 cards.
- For statistical convenience, the respondent is instructed to put varying numbers of cards in several piles, the whole making up a normal statistical distribution.



This is a rank-order continuum from Excellent Feature (10) to Poor Feature (0), with varying degrees of approval and disapproval between the extremes.

Source: McDaniel & Gates (2009), Marketing Research, 8th Edition, Wiley

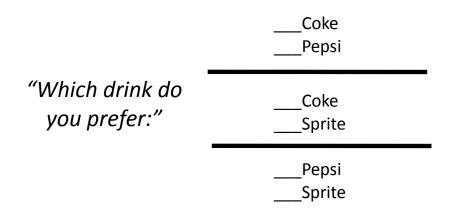
## **Q-Sorting**

#### Here is a Q-sort distribution of 90 items:

Exce Feat	ellent ture									oor ture
3	4	7	10	13	16	13	10	7	4	3
10	9	8	7	6	5	4	3	2	1	0

This is a rank-order continuum from Excellent Feature (10) to Poor Feature (0), with varying degrees of approval and disapproval between the extremes.

### **Paired Comparison**



#### Exhibit 11.5

#### Paired Comparison Scale for Sun Care Products

Here are some characteristics used to describe sun care products in general. Please tell me which characteristic in each pair is more important to you when selecting a sun care product.

- a. Tans evenly
- a. Prevents burning
- a. Good value for the money
- a. Not greasy
- a. Tans without burning
- Protects against burning and tanning
- a. Goes on evenly
- Prevents burning

- b. Tans without burning
- b. Protects against burning and tanning
- b. Goes on evenly
- b. Does not stain clothing
- b. Prevents burning
- b. Good value for the money
- b. Tans evenly
- b. Not greasy

## **Paired Comparison**

#### Exhibit 11.5

#### Paired Comparison Scale for Sun Care Products

Here are some characteristics used to describe sun care products in general. Please tell me which characteristic in each pair is more important to you when selecting a sun care product.

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- b. Tans without burning
- b. Protects against burning and tanning
- b. Goes on evenly
- b. Does not stain clothing
- b. Prevents burning
- b. Good value for the money
- b. Tans evenly
- b. Not greasy

#### **Constant Sum Scale**

What features do you want in a car?

Sun roof \_\_\_\_\_ Leather \_\_\_\_\_ ABS Breaks \_\_\_\_\_ CD Player \_\_\_\_\_

Total 100 points

#### **Constant Sum Scale**

#### Exhibit 11.6

#### Constant Sum Scale Used in Tennis Sportswear Study

Below are seven characteristics of women's tennis sportswear. Please allocate 100 points among the characteristics such that the allocation represents the importance of each characteristic to you. The more points that you assign to a characteristic, the more important it is. If the characteristic is totally unimportant, you should not allocate any points to it. When you've finished, please double-check to make sure that your total adds to 100.

Characteristics of Tennis Sportswear	Number of Points
is comfortable to wear	
is durable	
s made by well-known brand or sports manufacturers	
is made in the United States	
Has up-to-date styling	
Gives freedom of movement	
is a good value for the money	
	100 points

#### **Semantic Differential Scale**

#### Exhibit 11.7

#### Semantic Differential Profile of an Arizona Savings and Loan Association

Adjective 1	Mean of Each Adjective Pair						Adjective 2	
	1	2	3	4	5	6	7	
Modern		•	•	•		and the second se		Old-fashioned
Aggressive								Defensive
Friendly								Unfriendly
Well-established	•	• 4	<u> </u>			-	-	Not well-established
Attractive exterior								Unattractive exterior
Reliable		• • • • • • • • • • • • • • • • • • •	1					Unrellable
Appeals to small companies	-	-		>	-	-	-	Appeals to big companies
Makes you feel at home			1-	-				Makes you feel uneasy
Helpful services		•	/ •					Indifferent to customers
Nice to deal with	•	$\leq$						Hard to deal with
No parking or transportation problems						1999 B		Parking or transportation problems
My kind of people								Not my kind of people
Successful	•	$\sim$						Unsuccessful
Ads attract a lot of attention							>	Haven't noticed ads
Interesting ads						~		Uninteresting ads
Influential ads			•	•		•		Not influential

#### **Staple Scale**

Exhibit 11.8

#### Stapel Scale Used to Measure a Retailer's Web Site

+5	+5
+4	+4
+3	+3
+2	+2
+1	+1
Cheap Prices	Easy to Navigate
Cheap Prices	Easy to Navigate -1
_	
-1	-1
-1 -2	-1 -2
-1 -2 -3	-1 -2 -3

#### **Likert Scale**

Exhibit 11.9

#### Likert Scales Used by an Internet Game Site

Scale A

#### How did you feel about the registration process when you became a new user?

	Strongly disagree	Somewhat disagree	Neutral	Somewhat agree	Strongly agree
The registration was simple. The registration	0	0	0	0	0
questions were "nonthreatening."	0	0	0	0	0
Registration here will protect my privacy.	0	o	0	0	0
The registration did not take a long time to complete. The registration	0	o	0	0	0
Informed me about the site.	0	0	0	0	0

#### **Purchase Intent Scales**

Evhibit 11 10

Exiliant 11.10		
Purchase Intent Scale Placement of Fly Trap	and Related Questions for In-Home Proc s	duct
21. If a set of three traps sold for a normally shop, would you:	approximately \$3.00 and was available in the stores w	here you
		(51)
	definitely buy the set of traps	ìi
	probably buy	2
	probably not buy	3
	definitely not buy	4
22. Would you use the traps (a) in	stead of or (b) in addition to existing products?	
		(52)
	Instead of	1
	In addition to	2
23. Would you recommend this pr	roduct to your friends?	
		(53)
	definitely	1
	probably	2
	probably not	3
	definitely not	4

## **Multiple Choice Scale**

- Multiple response
- Single response
- Controlled response

Check all that apply Check only one

Check the top three

#### **Net Promoter Score (NPS):**

Begins with a 10-point scale on likelihood to recommend. Next, the difference between promoters and dissuaders is computed.

#### How to Select a Scale Things to Consider

- 1. The Nature of the Construct Being Measured
- 2. Type of Scale and Number of Scale Categories
- 3. Balanced vs. Nonbalanced
  - Balanced:
    - Scales with equal numbers of positive & negative categories.
  - Nonbalanced:
    - Scales weighted towards one end or the other of the scale.
- 4. Forced vs. Nonforced
  - Having an odd vs. even number of response choices.

# Attitude Measures and Management Decision Making

- Determinant Attitudes
  - A key component to intentions
  - Those customer attitudes most closely related to preferences or to actual purchase decisions.

## **Types of Questioning**

- Direct vs. Indirect
  - Observation

## Summary

- A paradigm for developing better measures of marketing constructs
- Current practice in scale development
- The linkage among attitudes, behavior, and marketing effectiveness
- Measurement Scales

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